

Abschiedsvorlesung

Prof. h.c. Dr. Frank J. Furrer

TU Dresden, January 29, 2024 – APB/E023

TU Dresden, 2013 - 2023





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Prof. Dr. Frank J. Furrer

Software Development: **From Black Art to Engineering Science**

A pleasurable Promenade from 1848 to 2024



Lecture downloadable (pdf file) from:
https://st.inf.tu-dresden.de/teaching/Prof_FJ_Furrer/

Topics

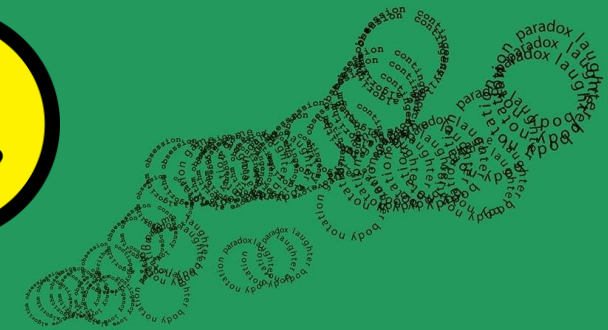
Software Development: From Black Art to Engineering Science
A pleasurable Promenade from 1848 to 2024

Principle-based Software Engineering

Very special
Personal Literature
Recommendations

Fun and Software
Exploring Pleasure, Paradox
and Pain in Computing

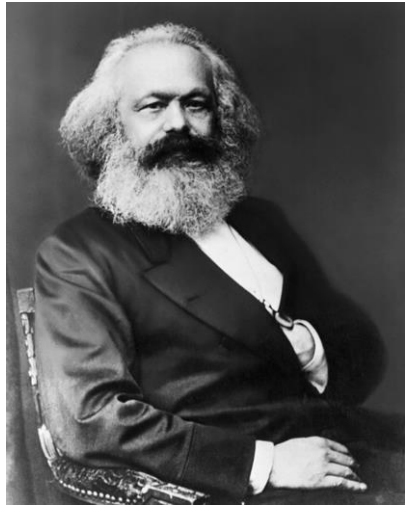
Edited by Olga Goriunova



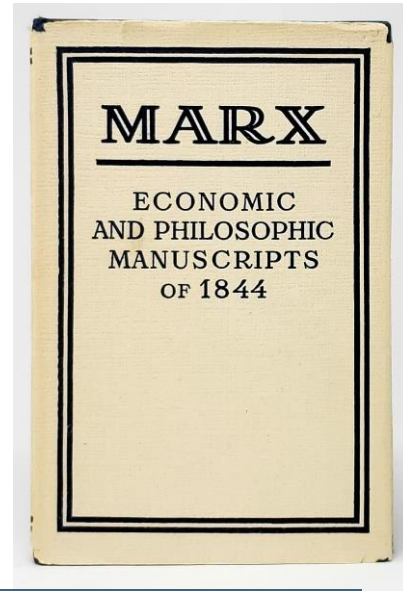
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Software Development: **From Black Art to Engineering Science**

Introduction

<https://www.geo.de>

Philosopher Karl Marx argues that what distinguish human beings from animals are **tools** – the product of human's intelligence, experience, and creativity

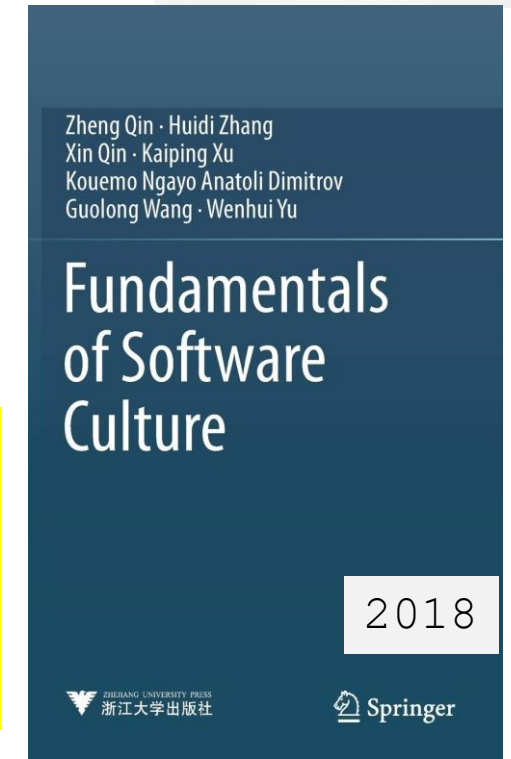
<https://biblio.sg/book>

The evolutionary history of **tools** is the evolutionary history of human civilization

<https://networkencyclopedia.com/mainframe>

As the most important **tool** nowadays
– **the computer** –
is absolutely a sign of culture

And **software**
– the approach to control computers –
is the crystallization of human wisdom



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Software Development: From **Black Art** to **Engineering Science**

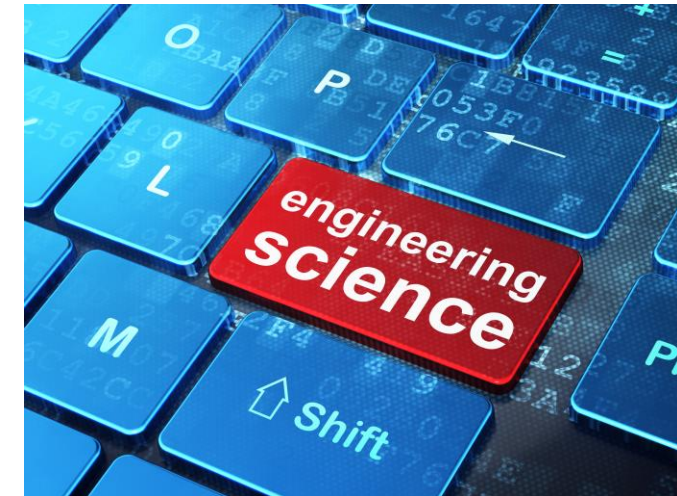
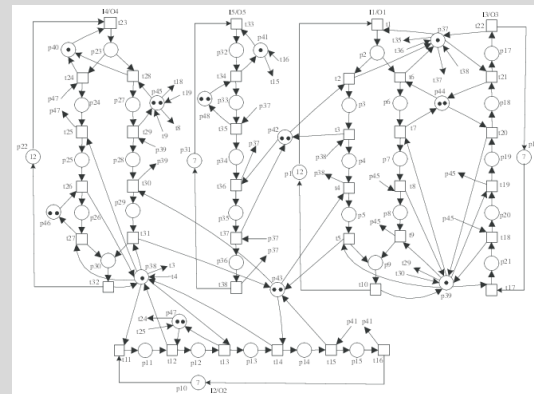


1848



–

2024



A pleasurable Promenade



Software Development started 1848 as a **black art**:

- Experimental approaches/Intuition
- No theory of programming
- Ad-hoc formalism
- «Pen and paper» tools
- "Genius at work"
- Each program an individual piece of black art

Theories of Programming

The Life and Works of Tony Hoare

Cliff B. Jones
Jayadev Misra
(Editors)

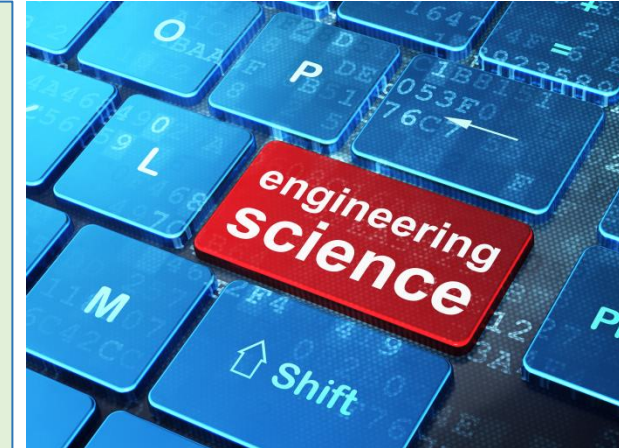


ASSOCIATION FOR COMPUTING MACHINES

1971

Software Development becomes an **Engineering Science**:

- Founded in proven, teachable, and enforcable principles
- Highly formalized, based on mathematics/logics
- Strong, complexity-minimizing system architecture
- Focus on quality attributes (Safety, security, performance, ...)
- Provably correct-by-design
- Massively automated
- Thoroughly supported/guided by artificial intelligence
- Reliably protected from accidents/incidents by runtime monitoring



Software Knowledge

Continuous, accelerated
generation of software-knowledge

Time

1848

2024

<https://www.dreamstime.com>



Ada Lovelace
1st Program

Diagram for the computation by the Engine of the Numbers of Bernoulli. See Note G. (page 722 of seq.)

Number of Operations	Variables acted upon	Variables receiving results	Indication of change in the value of any Variable	Statement of Results	Data	Working Variables	Result Variables
1	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x$	$2x$	$2x$	$2x$	
2	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
3	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
4	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
5	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
6	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
7	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
8	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
9	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
10	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
11	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
12	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
13	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
14	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
15	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
16	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
17	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
18	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
19	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
20	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
21	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
22	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
23	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			
24	$x_1 \times x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$			
25	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$			

Here follows a repetition of Operations thirteen to twenty-three.

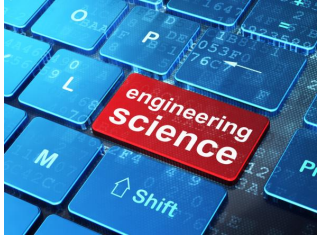
... < 100 Lines of Code

176 years

Global Software Market:
2022: 589 Billion (Milliarden)
2030: 1'789 Billion US\$
+ **Embedded Software**

<https://www.precedenceresearch.com>





Today's 5 Questions:

1 - Is today's software development already an engineering science?

2 - Does today's software development still have a component of black art?

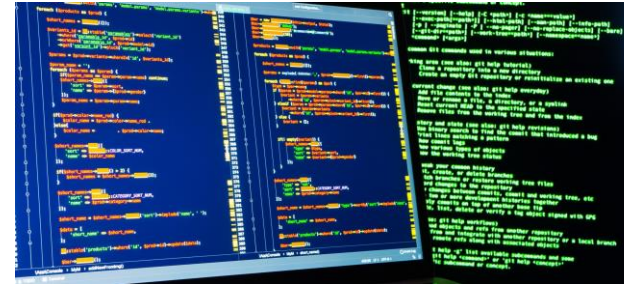
3 - Which is the path for software development towards true engineering science?

4 - How do we know when we have reached the state of engineering science?

5 - Which mechanisms can we use to achieve the state of engineering science?



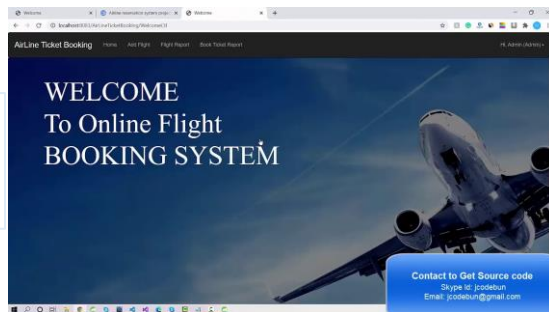
Software



Commercial Systems

Cyber-Physical Systems

Airline Reservation
System



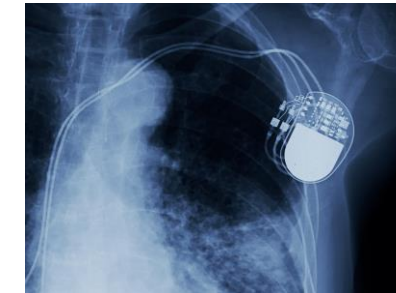
Mobile
e-Banking



Fresh Water
Treatment
Plant



Heart
Pacemaker



→ **NO** Impact on the physical World

→ **Massive** Impact on the physical World

Prof. Dr. Frank J. Furrer –

Risks:

- Safety
- Security

Commercial Systems

Cyber-Physical Systems

**Most Functions
are implemented
in Software**

```

COMMAND ==>
----- APS Generator Options -----
TARGET OS ==> (MVS, USE)
DC ==> (IMS, CICS, DLG, MVS, or ISPF(prototyper))
DB ==> (IMS, DB1, USDB, SQL, OR IDMS)
SQL ==> (Blank, DB2, SOIDS)
JOB CLASS ==> JOB DEST ==>
MSG CLASS ==> CARDIN MEMBER ==>
LISTEN ==> GENERATE COBOL-II ==> (Yes or No)
COBOL ==> COBOL COMPILER ==> (1, 2 or 3)
OBJECT ==> 1 = OS/VS COBOL (GENERATE COBOL-II = N
HFS/BMS ==> 2 = COBOL-II
QMSHC ==> 3 = COBOL for MVS
APS DEBUG ==>
USER HELP ==> CICS RELEASE ==> (Blank, A or B)
IMS RELEASE ==> (Blank, A or B)
SUPRA ==> (Yes or No)
APS Parm ==>
COBOL Parm ==>
    
```

```

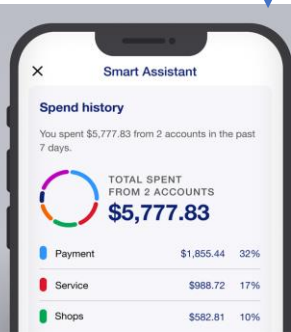
class CrunchifyLinkedList {
    // reference to the head node.
    private Node head;
    private int listCount;

    // LinkedList constructor
    public CrunchifyLinkedList() {
        // this is an empty list, so the reference to the head node
        // is set to a new node with no data
        head = new Node(null);
        listCount = 0;
    }

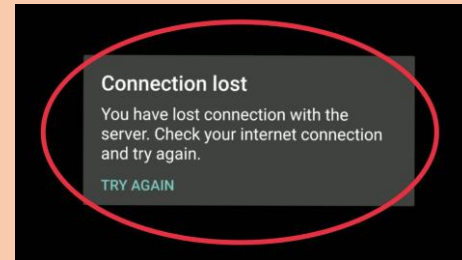
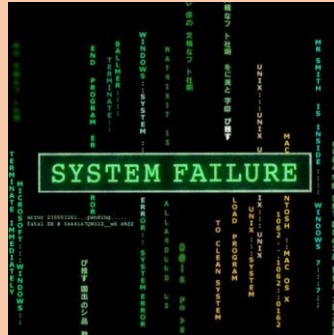
    // add(Object data)
    // appends the specified element to the end of this list.
    {
        Node crunchifyTemp = new Node(data);
        Node crunchifyCurrent = head;
        // starting at the head node, crawl to the end of the list
        while (crunchifyCurrent.getNext() != null) {
            crunchifyCurrent = crunchifyCurrent.getNext();
        }
        // the last node's "next" reference set to our new node
        crunchifyCurrent.setNext(crunchifyTemp);
        listCount++; // increment the number of elements variable
    }
}
    
```

Sensor

Actuator



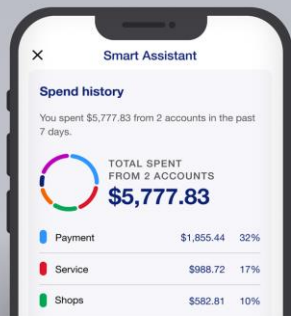
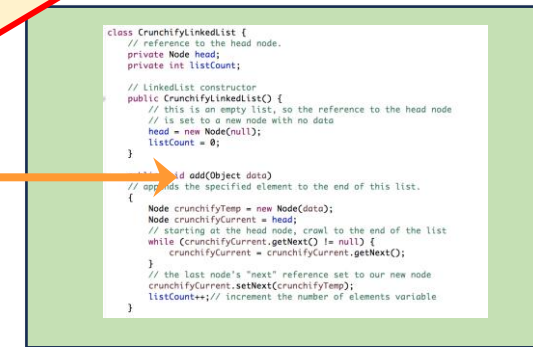
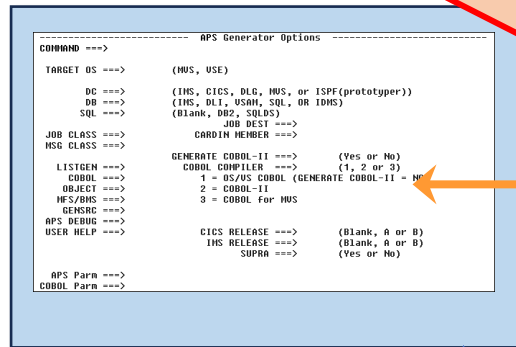
Major Risk # 1: Faults, Failures, Errors

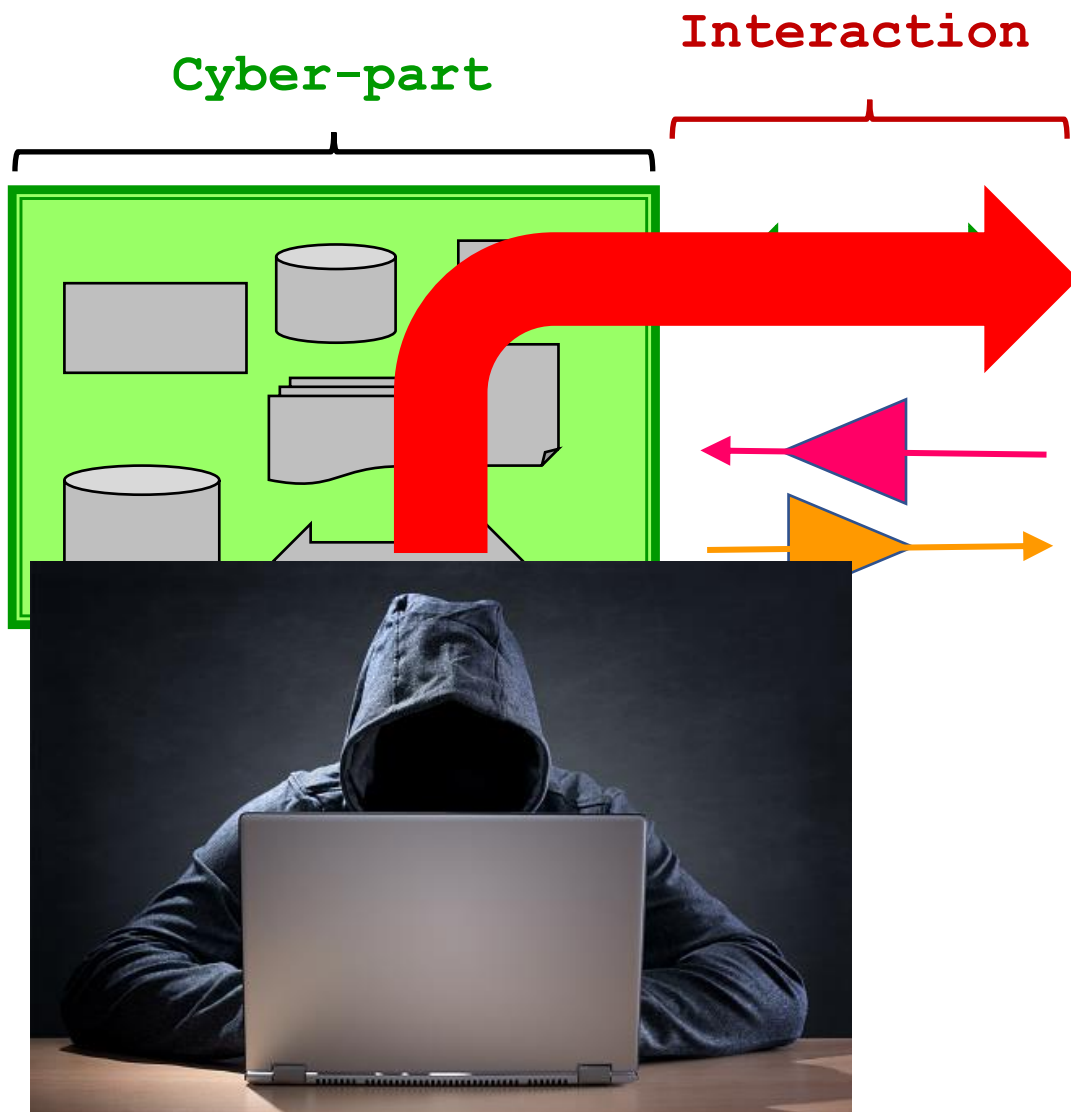


Major Risk # 2: Malicious Activities



Most Functions
are implemented
in Software





Physical part



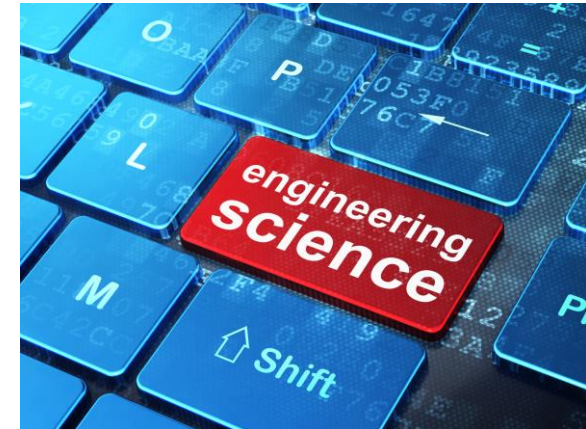
<http://www.etemaadaily.com>



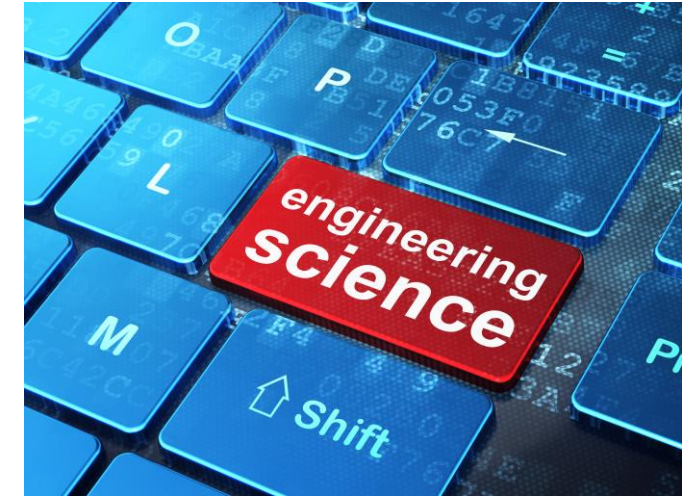
It is our **undeniable responsibility** to build, maintain, and evolve **safe** and **secure** systems



A safe and secure system
is the result of
competent and responsible
engineering



Software Development 2 key Questions



What is needed for this Journey ?

How do we know when we have reached Engineering Science ?

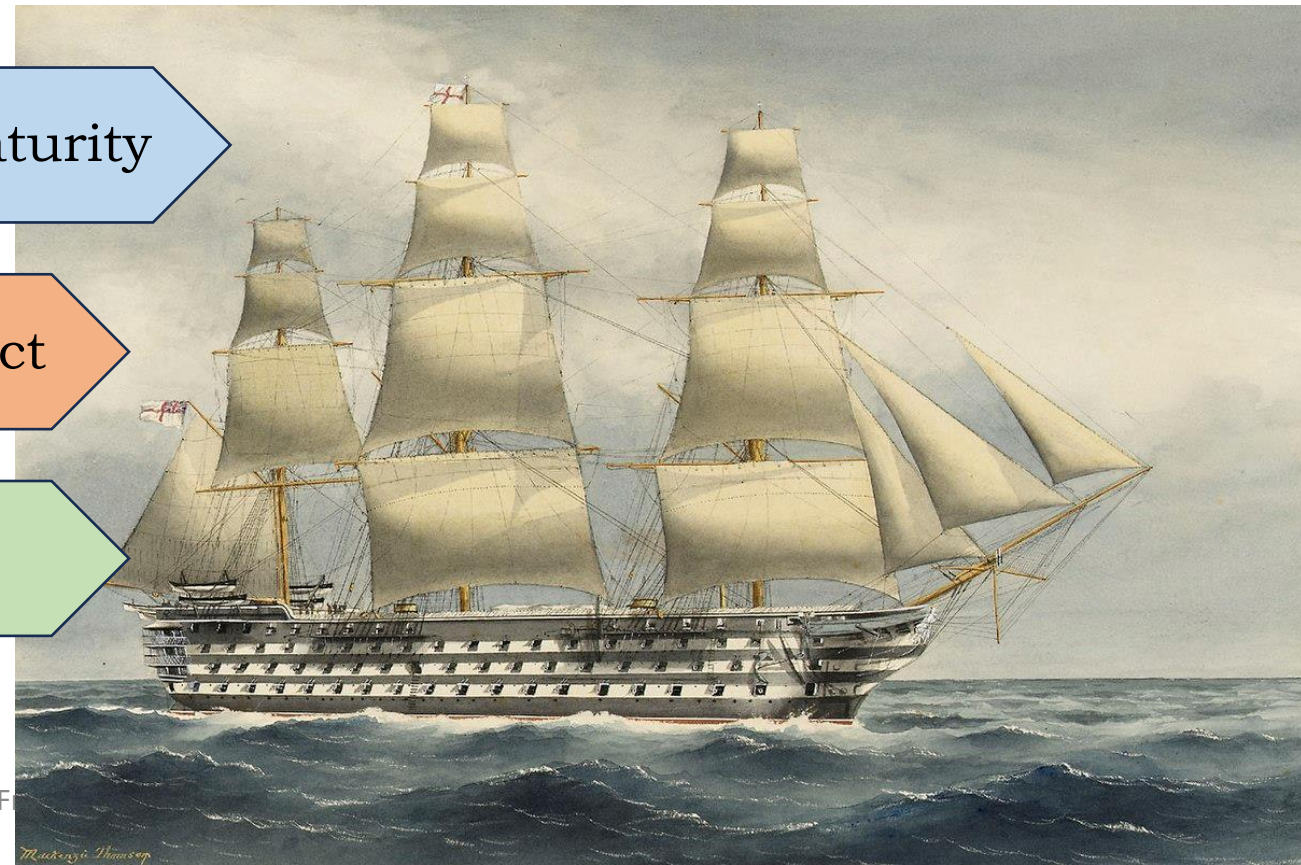


What is needed for this Journey ?

1 Development & Operations **Process** Maturity

2 System & Software **Architecture** Impact

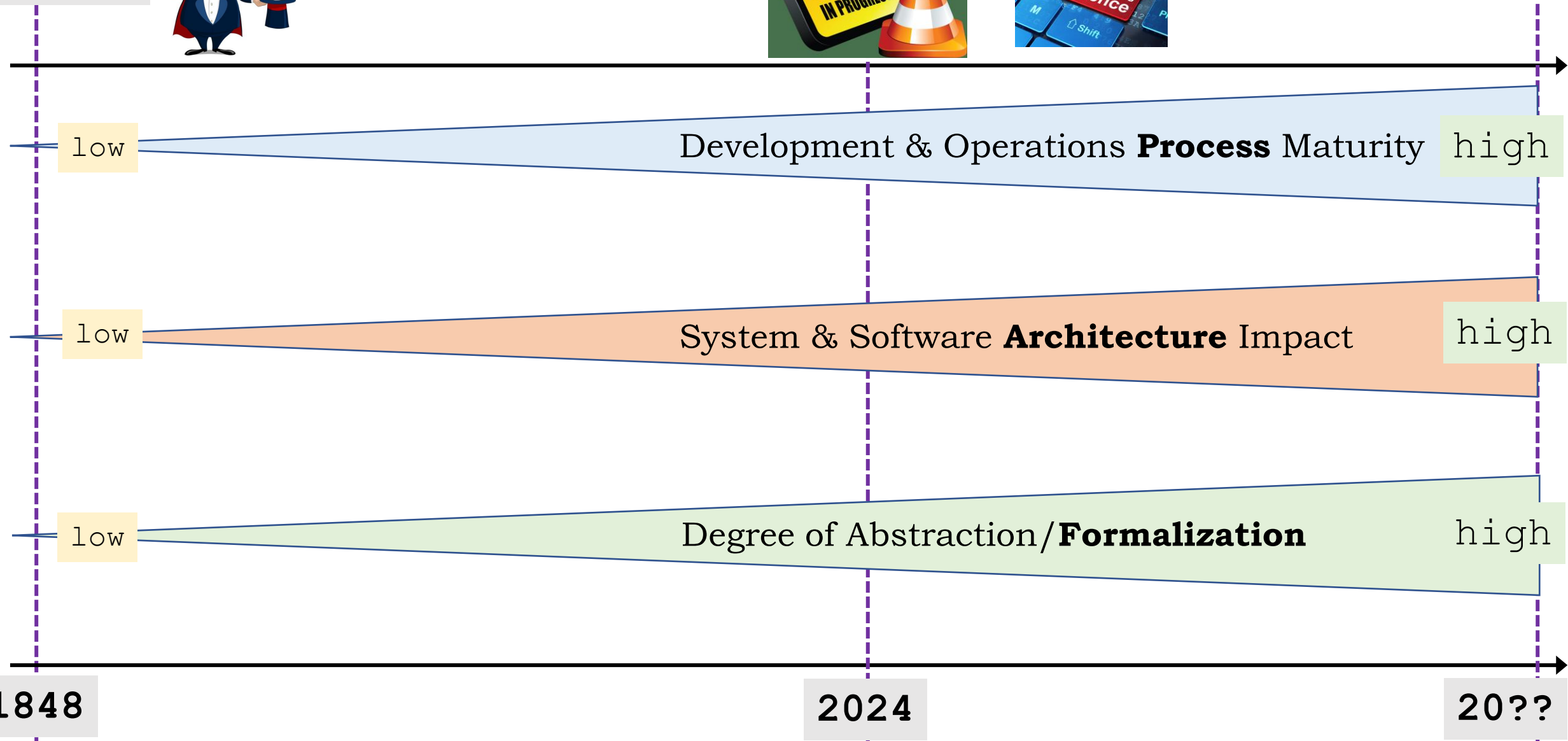
3 Degree of Abstraction/**Formalization**



Black Art



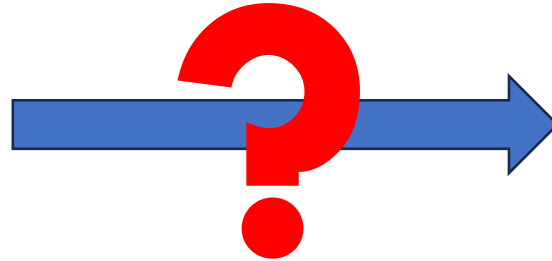
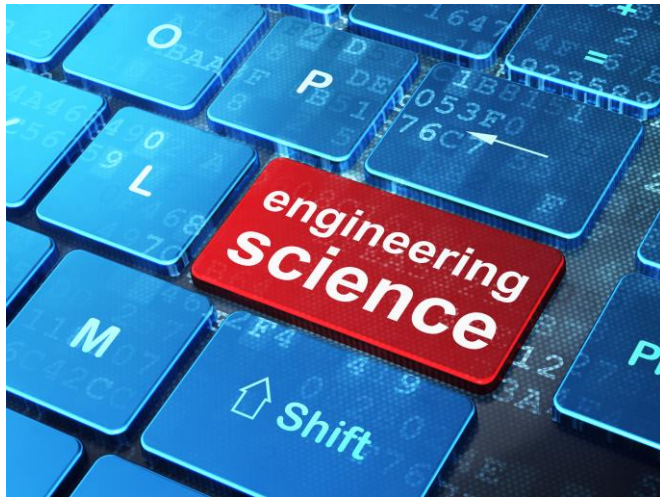
Engineering Science



1848

2024

20??



How do we know when we have reached Engineering Science ?

Black Art



Engineering Science



Safety Accidents



Software-induced

- SafetyAccidents
- Security Incidents

⇒ **Zero**



Security Incidents

1848

2024

20??

29.01.2024

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20

<https://www.imago-images.de/fotos-bilder/F1-Flagge-Ziel>

<https://www.independent.co.uk>

<https://www.healthcareitnews.com>

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Software Development: **From Black Art to Engineering Science**

8 Examples



Airbus A400M Crash at Seville (Spain) in 2015

Reason:

Configuration data for 3 engines **missing**

⇒ **Software Integrity Check violated**

Boeing 737 MAX Crashes:
Lion Air Flight 610 on October 29, 2018
Ethiopian Airlines Flight 302 on March 10, 2019



Reason:

Functional faults & Overriding the Pilot

⇒ **Unsafe Software**



Binance, the world's largest cryptocurrency exchange, was the target of a hack that incurred possible losses of half a billion dollars (October 2022)

Reason:

Exploitable Vulnerability in the Implementation
⇒ **Unsecure Software**

In 2014 **56** Million Credit Cards were stolen from "The Home Depot (USA)"

Reason:

Malware infiltrated the IT-system

⇒ **Unsecure Software**





Knight Capital:
Computer-Trader
= high-frequency automated
computer-trading

[10'000 Trades/sec
Holding: Milliseconds]

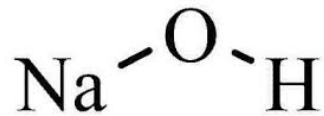
Computer-traded Loss on 1.8.2012
(NYSE): **440 Million US\$**
(in 20 minutes)

Reason: Programming mistake in the
high-frequency automated trading
algorithm after a software-update

On 1.8.2012 at 9:30: The computers generated
(without human activity) millions of **faulty trades**
At 9:58 Knight Capital had lost **440 Million US\$**



Attack on a water treatment plant (Safety accident)



Cyber attack on Florida's
water treatment plant:
A security wake up call



On February 5, 2021 a **water treatment plant** operator for the city Oldsmar on Florida's west coast saw his cursor being moved around on his computer screen, opening various software functions that **control** the water being treated

The cyber-intruder boosted the level of **sodium hydroxide** in the water supply to 100 times higher than normal.

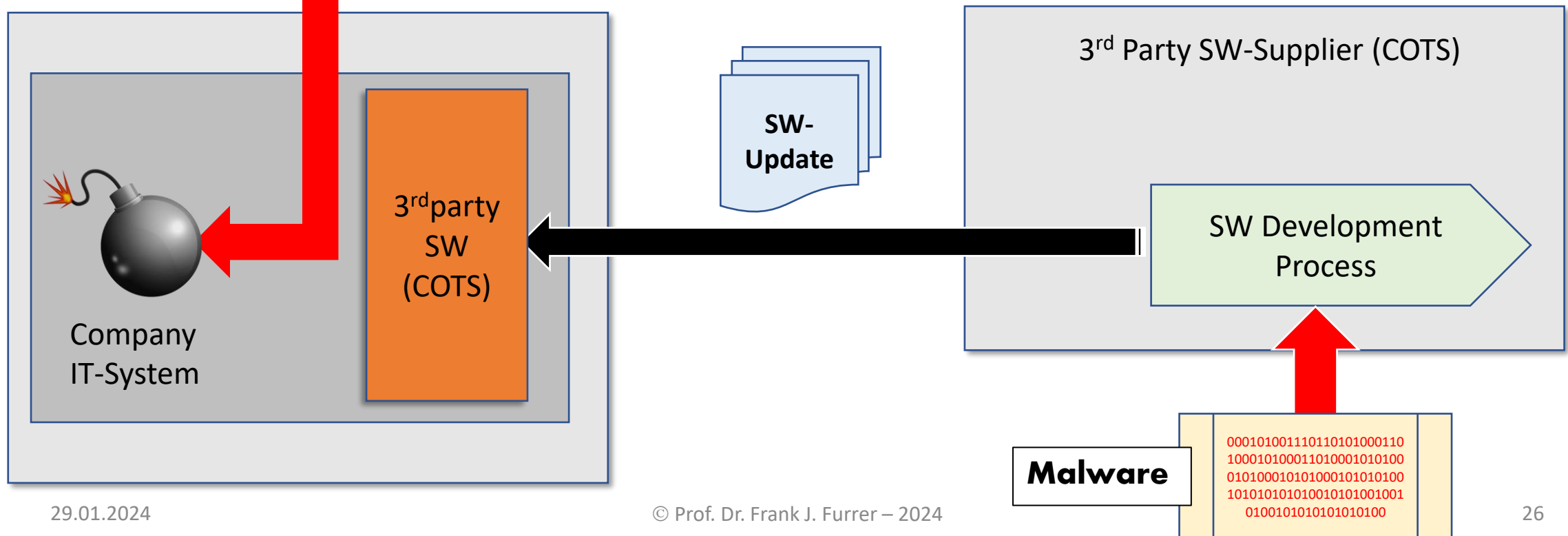
Sodium hydroxide is used to control water acidity and remove metals from drinking water in treatment plants.
Sodium hydroxide poisoning can cause burns, vomiting, severe pain and bleeding

Source: <https://blogs.manageengine.com/corporate/manageengine/pam360/2021/02/17/cyberattack-on-floridas-water-treatment-plant-what-it-means-to-global-organizations.html>

Supply Chain Attack (**Security** threat)



December 13, 2020: Malicious actors are currently exploiting SolarWinds Orion products. The Orion platform is a suite of products to *monitor* the health of IT networks (<https://www.solarwinds.com>). SolarWinds acknowledged that hackers had inserted malware into its *software update distribution* mechanism. This security incident resulted in malicious code being pushed to **more than 16'000 customers** (industry & government)



Korea JoongAng Daily, November 9, 2023:

Robotic arm kills worker after mistaking him for box of red peppers



⇒ **Unsafe Software**

A man in his 40's died after an industrial robotic arm **mistook** him for a box of red peppers.

According to the police, the accident occurred at 7:45 p.m. on Tuesday 7.11.23 during a **test** at an agricultural produce distribution center in Goseong, South Gyeongsang, Korea

An employee from a facility maintenance company was testing the sensor accuracy on the robotic arm

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Software Development:
From Black Art to Engineering Science

Technology Maturity



Safety Accidents

Software-induced

- SafetyAccidents
- Security Incidents

⇒ **Zero**



Security Incidents

Low

Software Technology Maturity

High

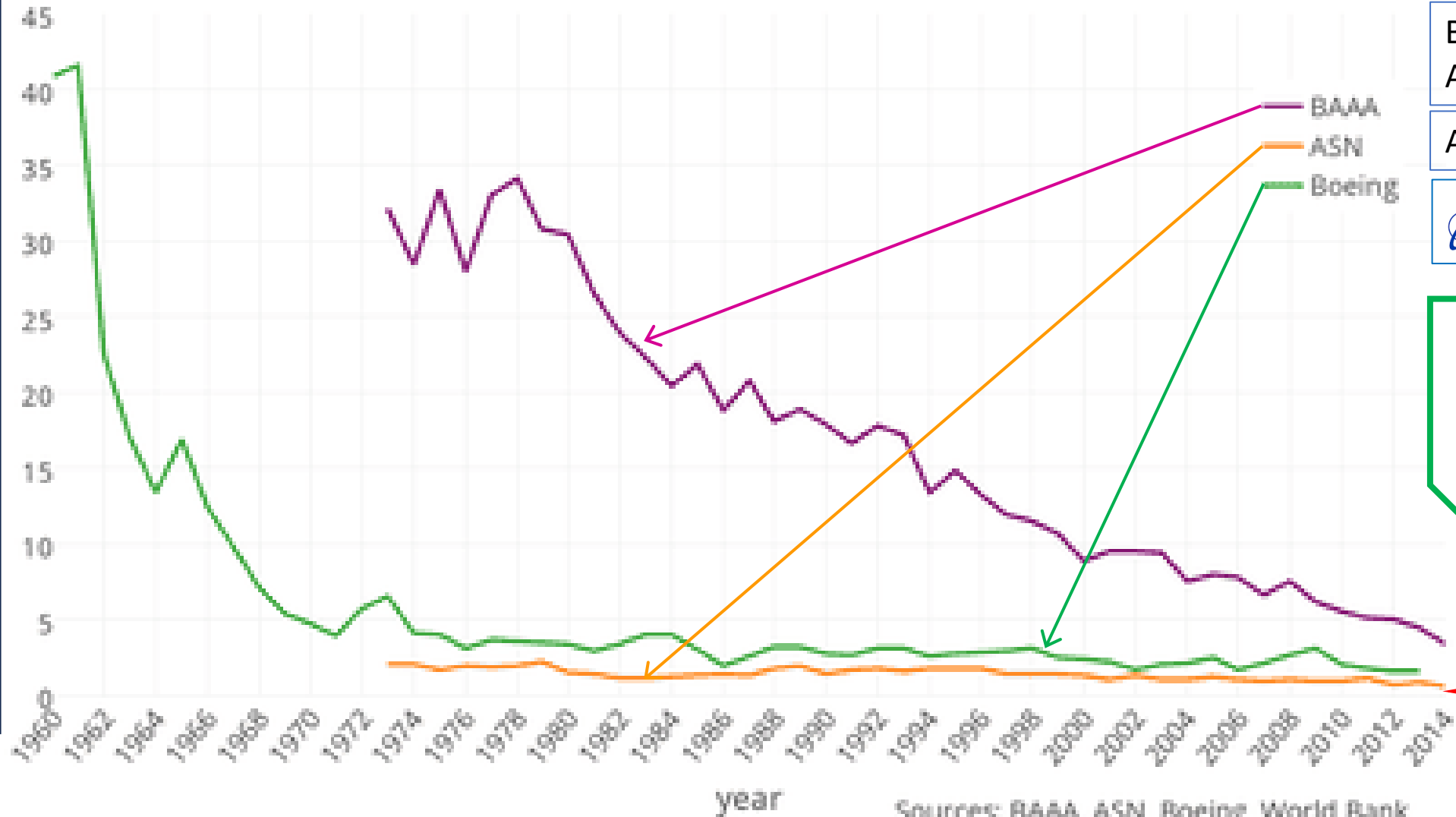
Technology Maturity

Example: **Aircraft Accidents**



Aircraft accidents per million departures

Accidents per Million Departures

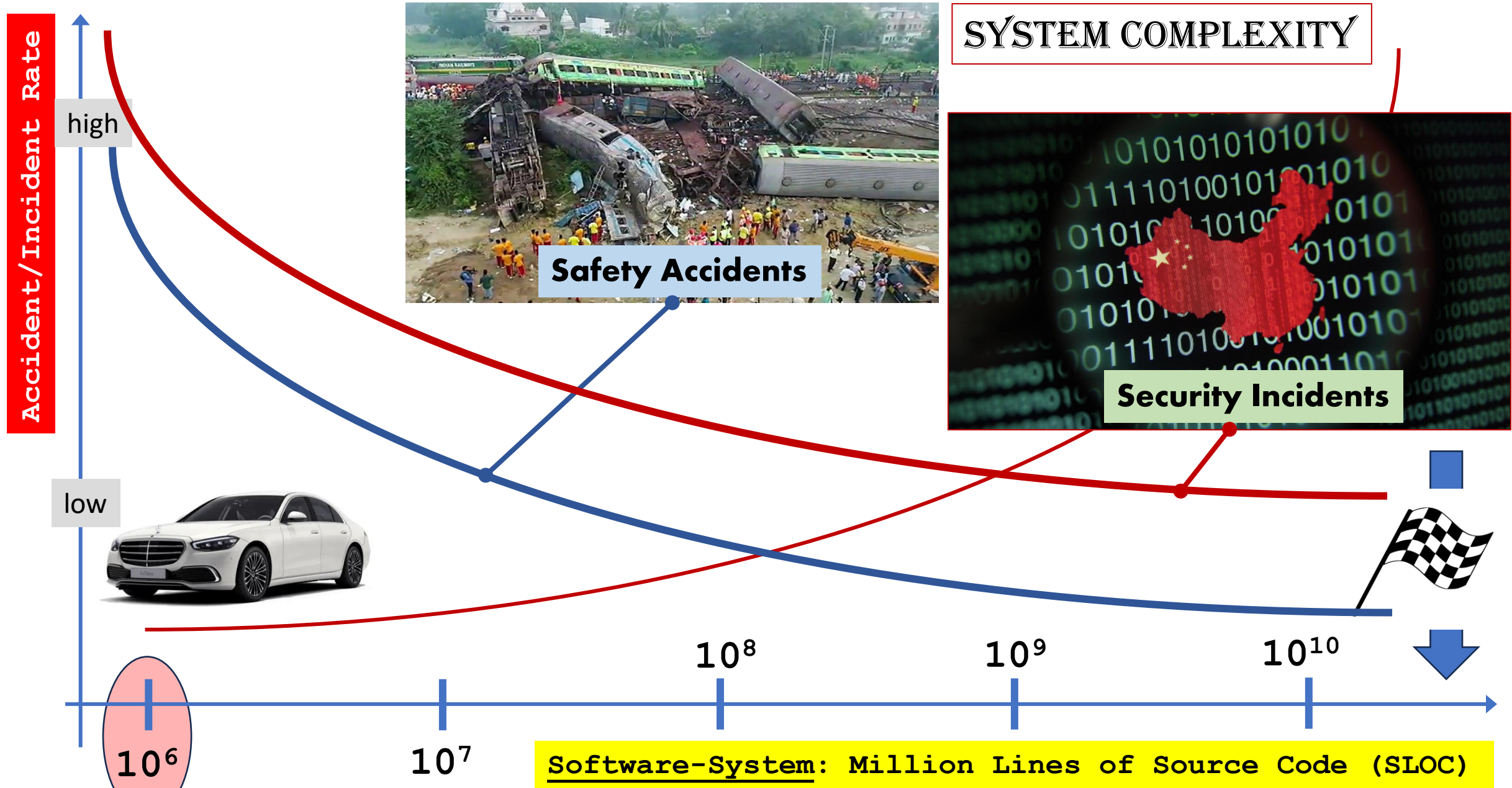


Bureau of Aircraft
Accident Archives

Aviation Safety Network



Sources: BAAA, ASN, Boeing, World Bank



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Software Development: **From Black Art to Engineering Science**



Development & Operations **Process** Maturity

System & Software **Architecture** Impact

Degree of Abstraction/**Formalization**

1



low

Development & Operations **Process** Maturity

high



Waterfall Model

Requirements

System Design

Implementation

Integration & Testing

Deployment of system

Maintenance

The **Waterfall Model** is the first SW-Development *Process Model* (Royce, 1970). In the waterfall model, each phase must be completed before the next phase can start and phases never overlap in time.

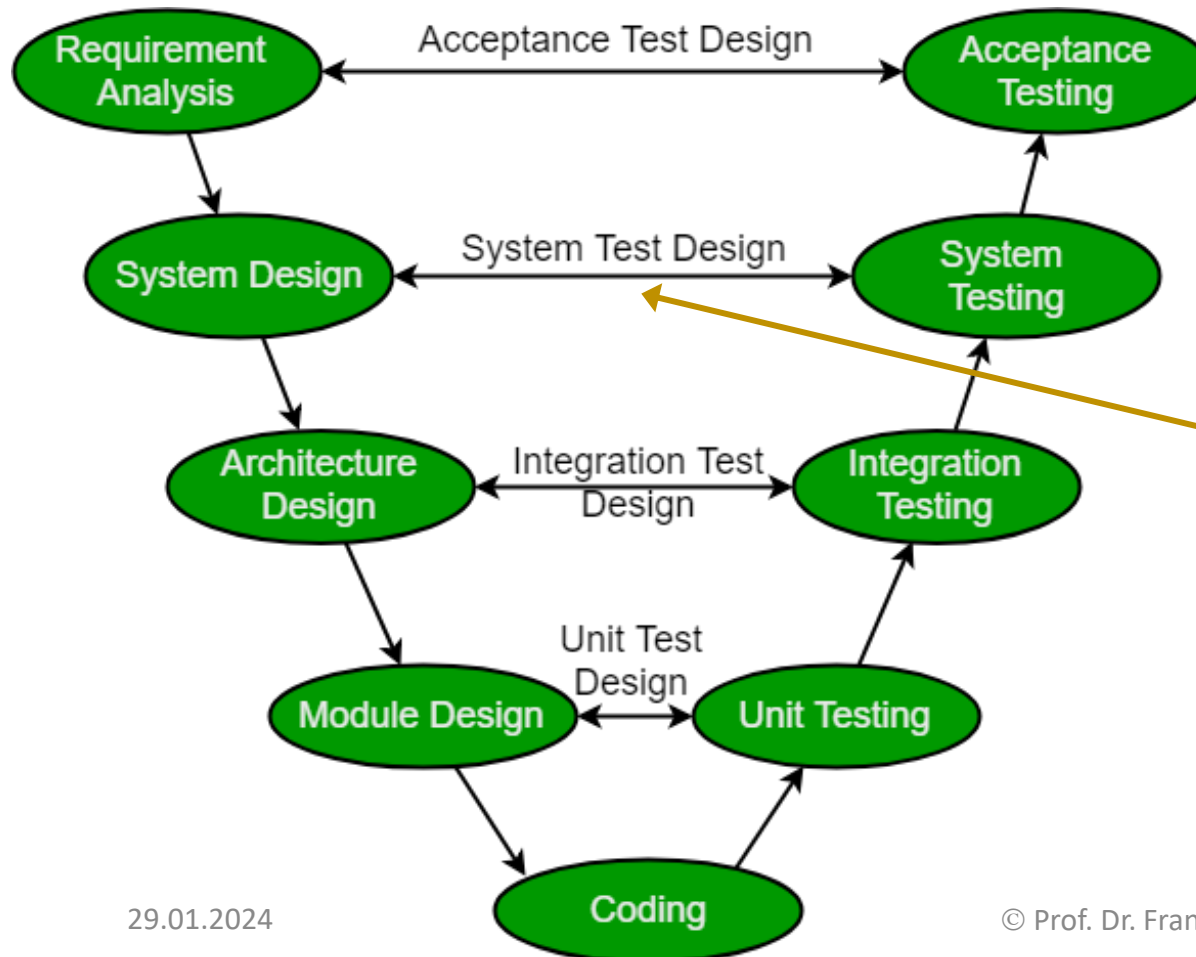
⇒ Generations of projects executed with the waterfall model!

Difficulties: Sequential Model

- **Long** development cycles
- **Changes** during development very difficult



V-Model



The **V-model** first appeared at Hughes Aircraft circa 1982

The V-model is a **process model** where process steps follow in a sequential order. It is also known as Verification and Validation model. It is based on the association of a **testing phase** for each corresponding development stage.

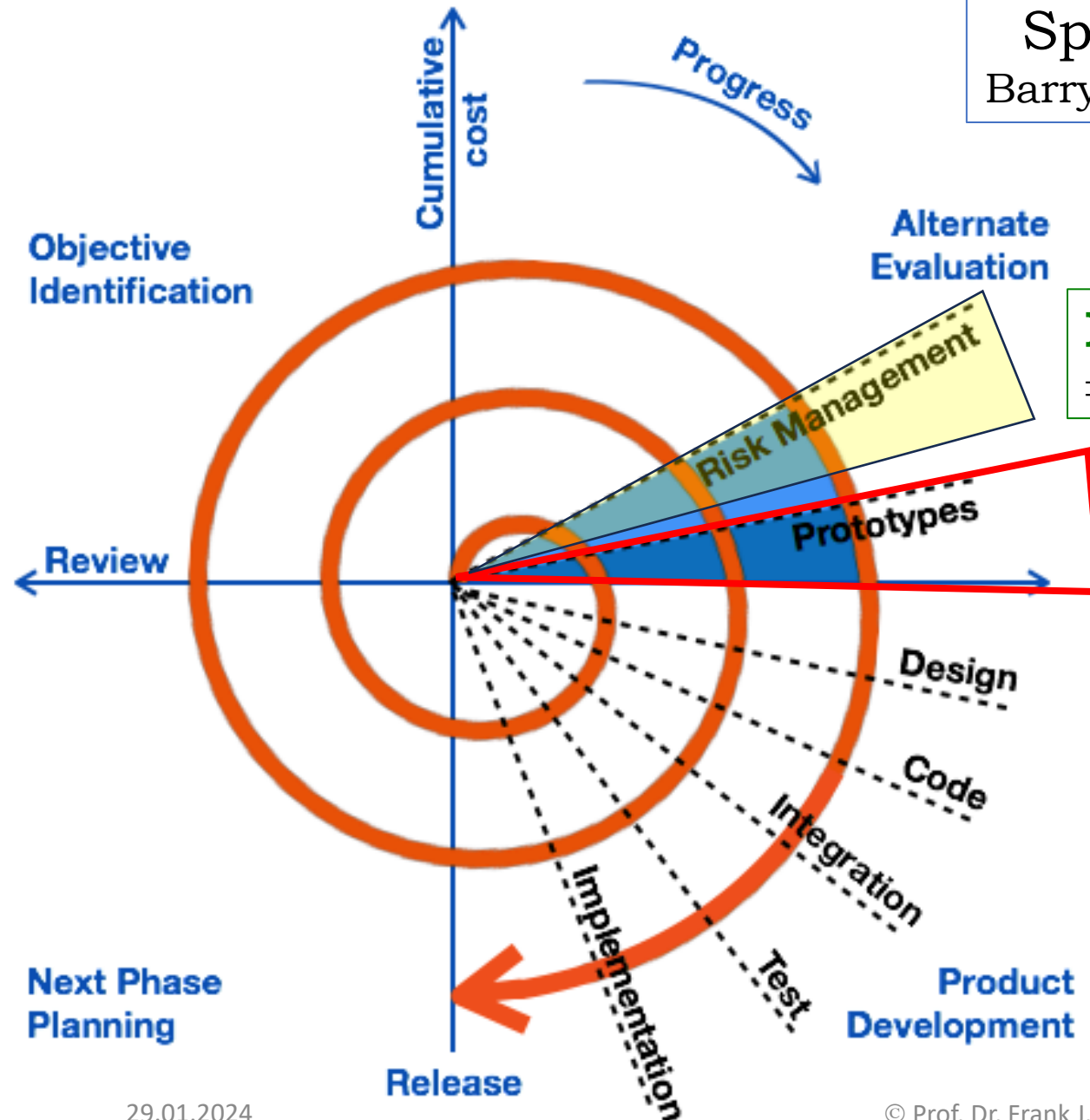
Difficulties: Sequential Model

- **Long** development cycles
- **Changes** during development very difficult

Spiral Model

Barry Boehm, 1986

**Dependable,
trustworthy
software**



Risk Management

⇒ Integrated Part of the Development Process

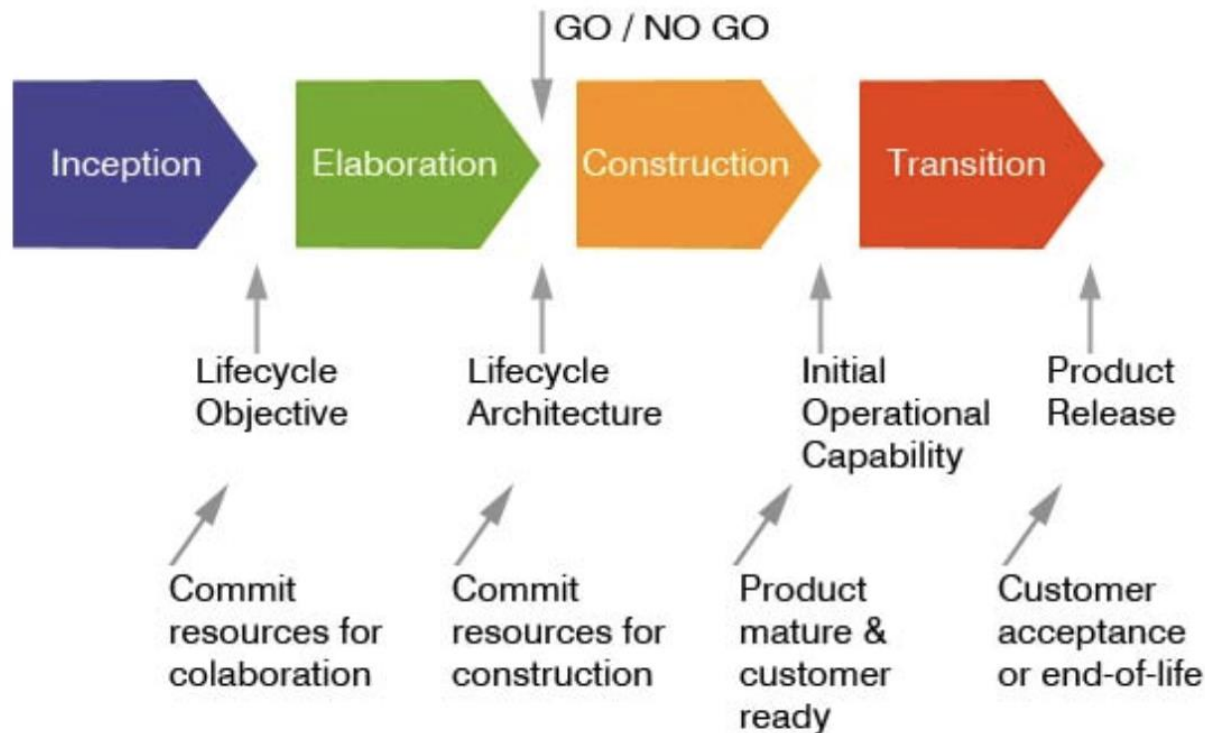
Continuous Evolution,
including:

- ✓ Architecture
- ✓ Design Documentation
- ✓ Manuals
- ✓ etc.



Rational Unified Process (RUP)

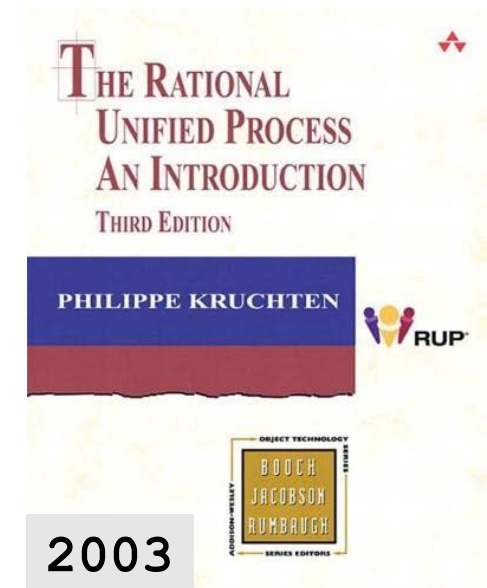
Rational Unified Process (RUP)



1999:

Developed by Grady Booch, Ivar Jacobson and James Rumbaugh („The three Amigos“) at that time with Rational Software, later IBM

The first development process using **modeling** (UML)



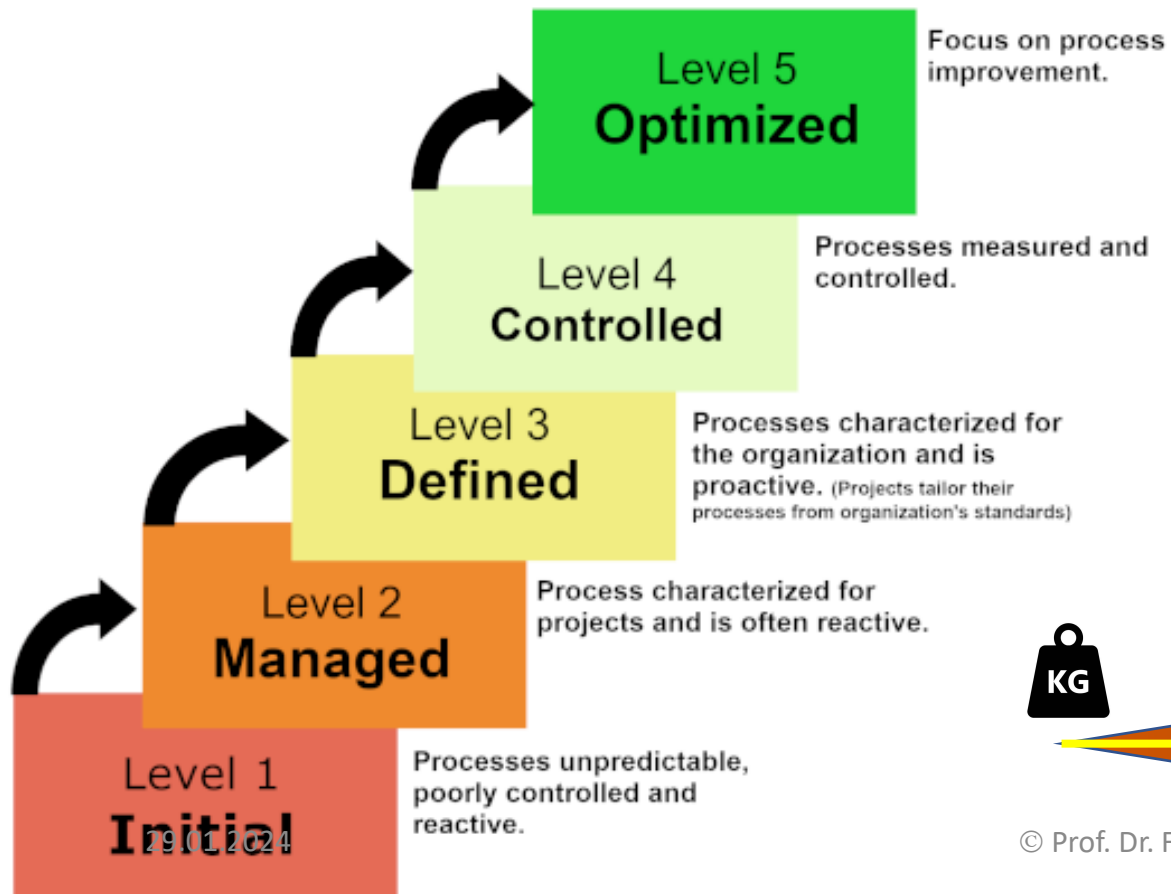
1991: Requirement Capability Maturity Model Integration (CMMI)



<https://unsplash.com/de/s/fotos/sinking-ship>



Characteristics of the Maturity Levels



<https://www.istockphoto.com/>



CCMI

2001: Agile Methods



Dev

Manifesto for Agile Software Development

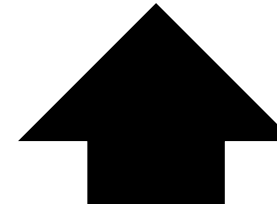
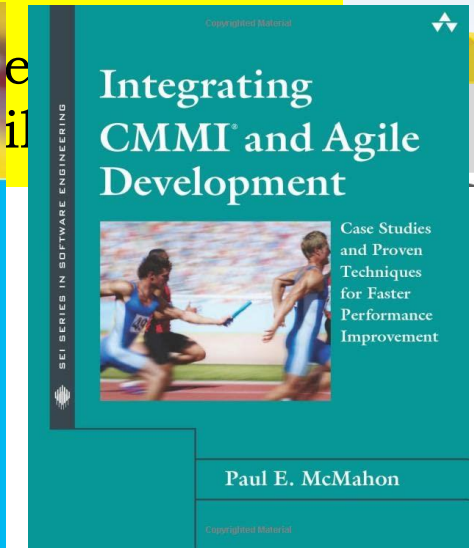
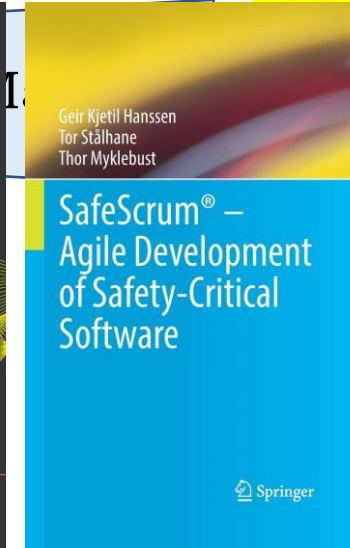
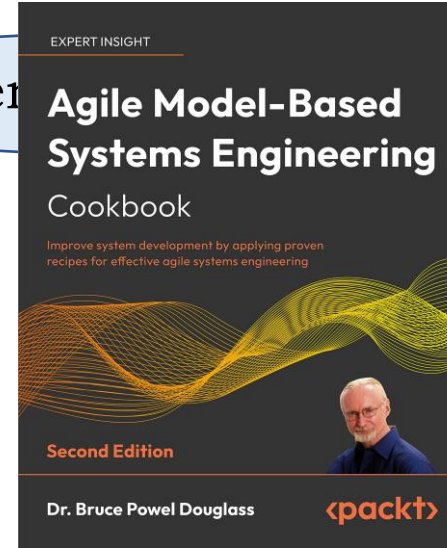
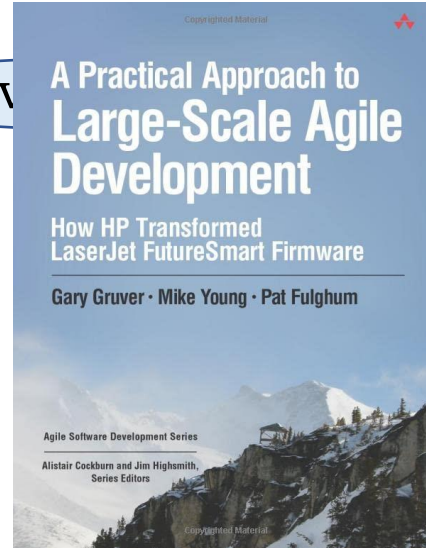
We are uncovering better ways of developing software by doing it and helping others do it.
Through this work we have come to value:

- Individuals and interactions over processes and tools
- Working software over comprehensive documentation
- Customer collaboration over contract negotiation
- Responding to change over following a plan

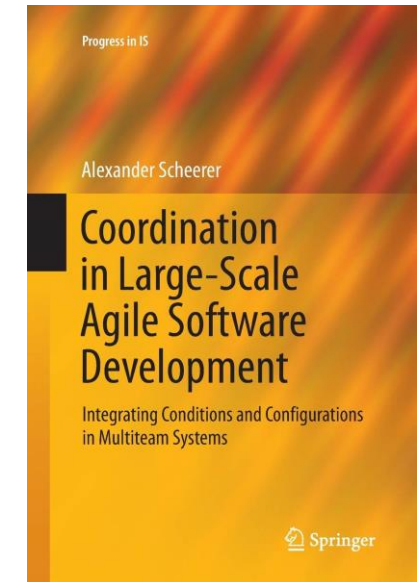
Fallback into the Dark Age of Software



— 2024



<https://wallpapercave.com>

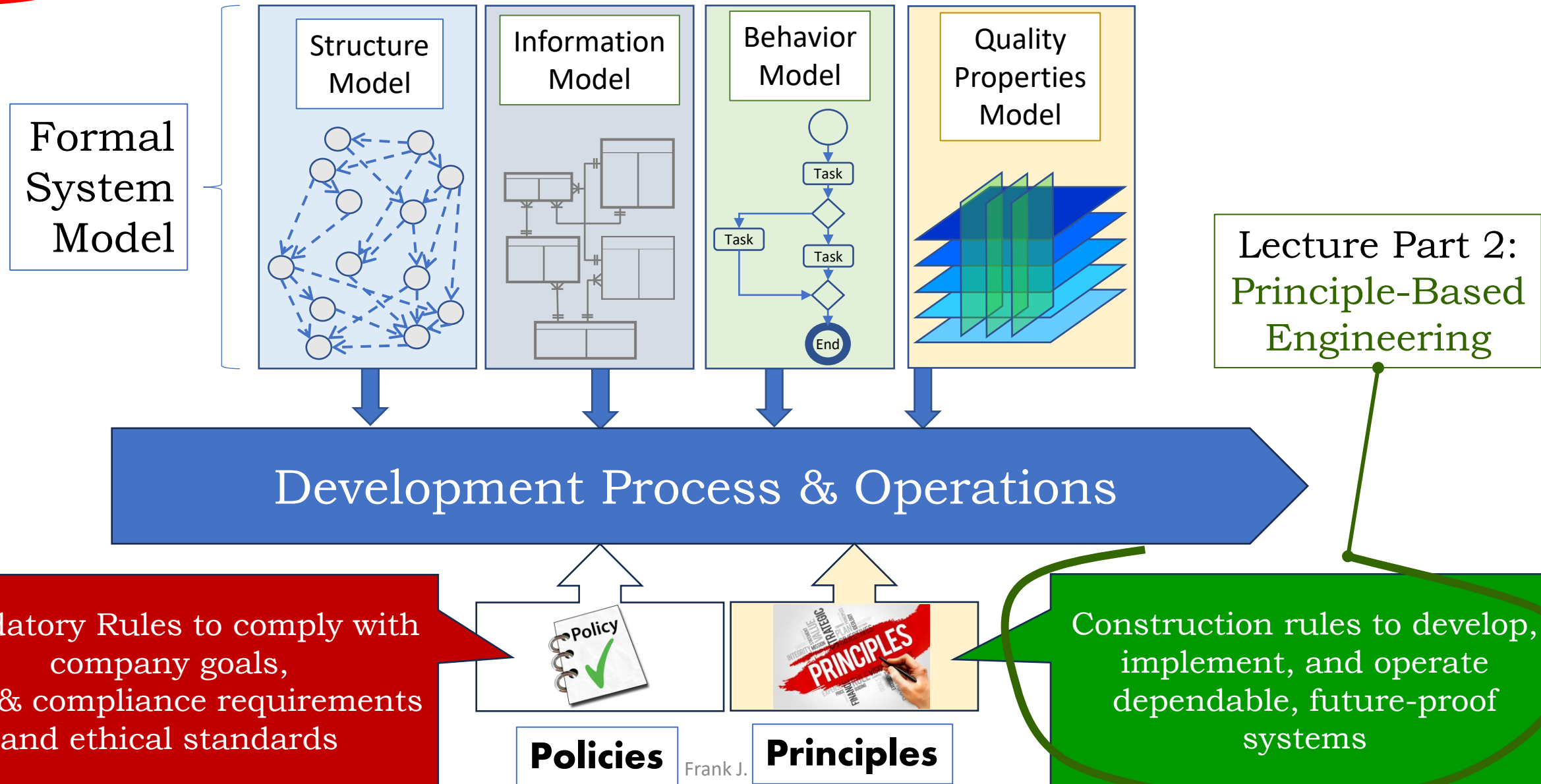


...

<https://kanbanzone.com/resources/agile/>

<https://www.swr.de/wissen/>

Today: Model & Principle Based Engineering





Development Process Limits

- (i) It is **impossible** to find all **design faults** in a large hardware/software system that may contain millions of lines of software code.
- (ii) It is **impossible** to find all **implementation faults** in a large hardware/software system that may contain millions of lines of software code.
- (iii) It is **impossible** to foresee all **operational conditions** of the system in its real environment (especially off-nominal conditions).
- (iv) It is **impossible** to mitigate all consequences of **execution platform failures** (Hardware failures, network outages, support systems non-availability [such as GPS or car-to-car comm, 5&6G]).
- (v) It is **impossible** to fully identify emergent properties or **emergent behaviour** while assembling the system (especially negative emergence in large systems-of-systems)

A diagram illustrating a neural network structure. The network is composed of three layers of nodes (squares) connected by lines. The input layer (left) has 4 nodes, the hidden layer (middle) has 10 nodes, and the output layer (right) has 4 nodes. The nodes are colored: input nodes are grey, hidden nodes are green, and output nodes are red. Arrows indicate the flow of information from the input layer to the hidden layer, and from the hidden layer to the output layer. The entire network is enclosed in a light blue shaded area.



Deployment

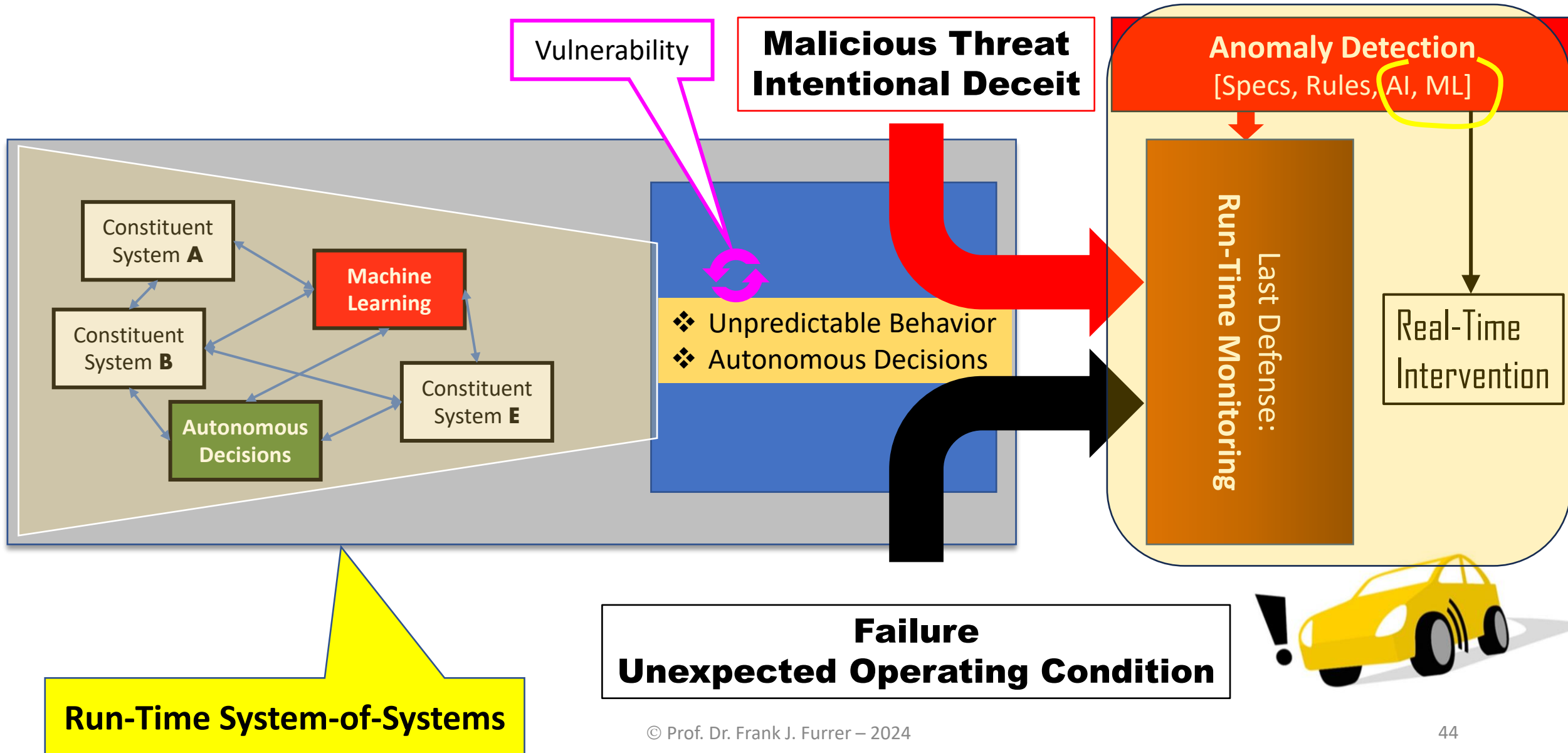
Detect, identify, analyze, and mitigate as many vulnerabilities as possible

Run-Time Monitoring:

A red fire extinguisher is shown spraying a blue and white foam onto a fire. The fire is depicted with yellow and orange flames. The extinguisher has a black hose and a red handle. The foam is being directed at the base of the fire.

Prevent the consequences of undetected, unexpected or emerging vulnerabilities

⇒ We need a last line of defense: **Runtime monitoring** and **intervention**

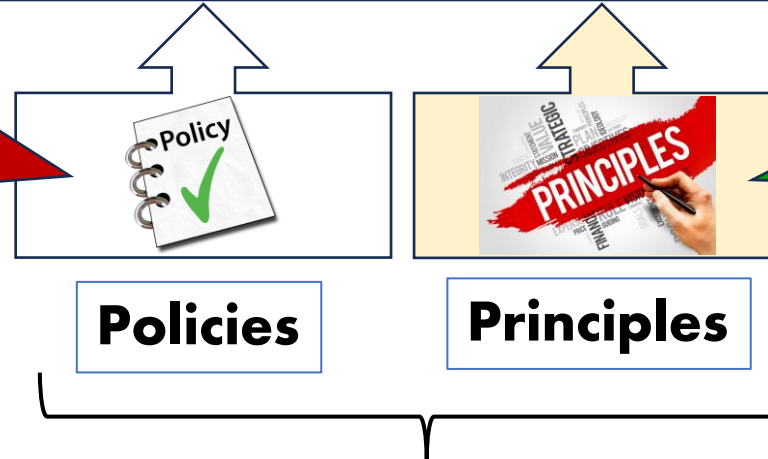


Process: Vision



Development Process & Operations

Mandatory Rules to comply with company goals, legal & compliance requirements and ethical standards



Construction rules to develop, implement, and operate dependable, future-proof systems

INFORMATION SECURITY POLICIES, PROCEDURES, AND STANDARDS

A Practitioner's Reference

DOUGLAS J. LANDOLL



2020

CRC Press
Taylor & Francis Group
AN AUERBACH BOOK

CORPORATE GOVERNANCE



<https://www.indiafilings.com/learn/corporate-governance/>

Understanding Complex Systems

Springer :
COMPLEXITY

George E. Mobus
Michael C. Kalton

Principles of Systems Science

2014

Springer

Development Process & Operations

Mandatory Rules to comply with
company goals,
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and ethical standards

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INFORMATION SECURITY POLICIES, PROCEDURES, AND STANDARDS

A Practitioner's Reference

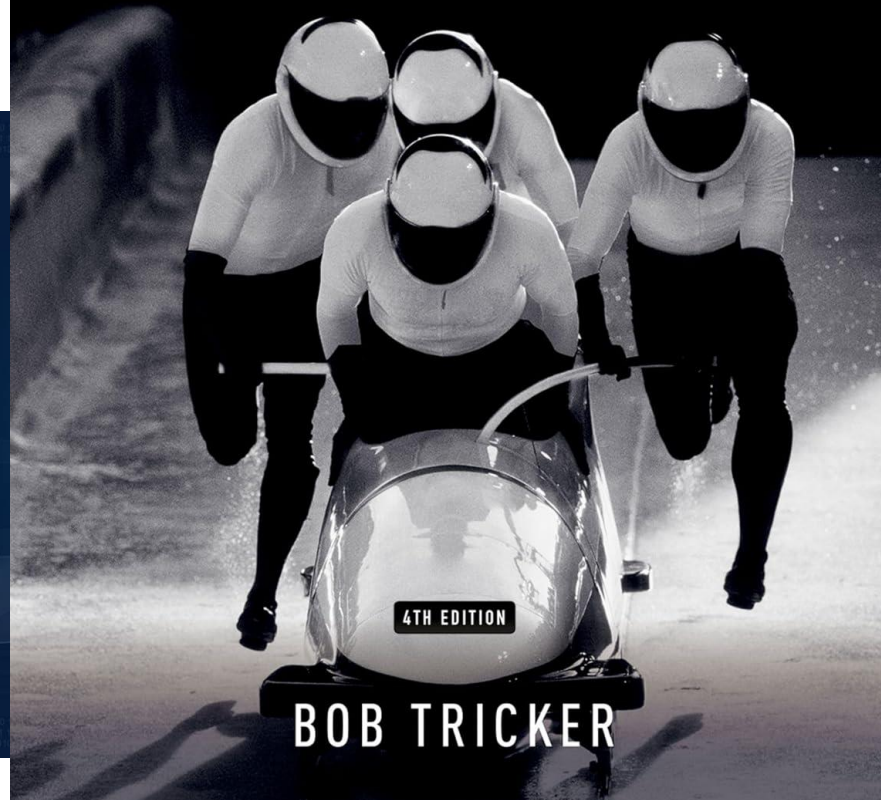
DOUGLAS J. LANDOLL



2020

CRC Press
Taylor & Francis Group
AN AUERBACH BOOK

OXFORD corporate governance *principles, policies, and practices*



4TH EDITION

BOB TRICKER

Understanding Complex Systems

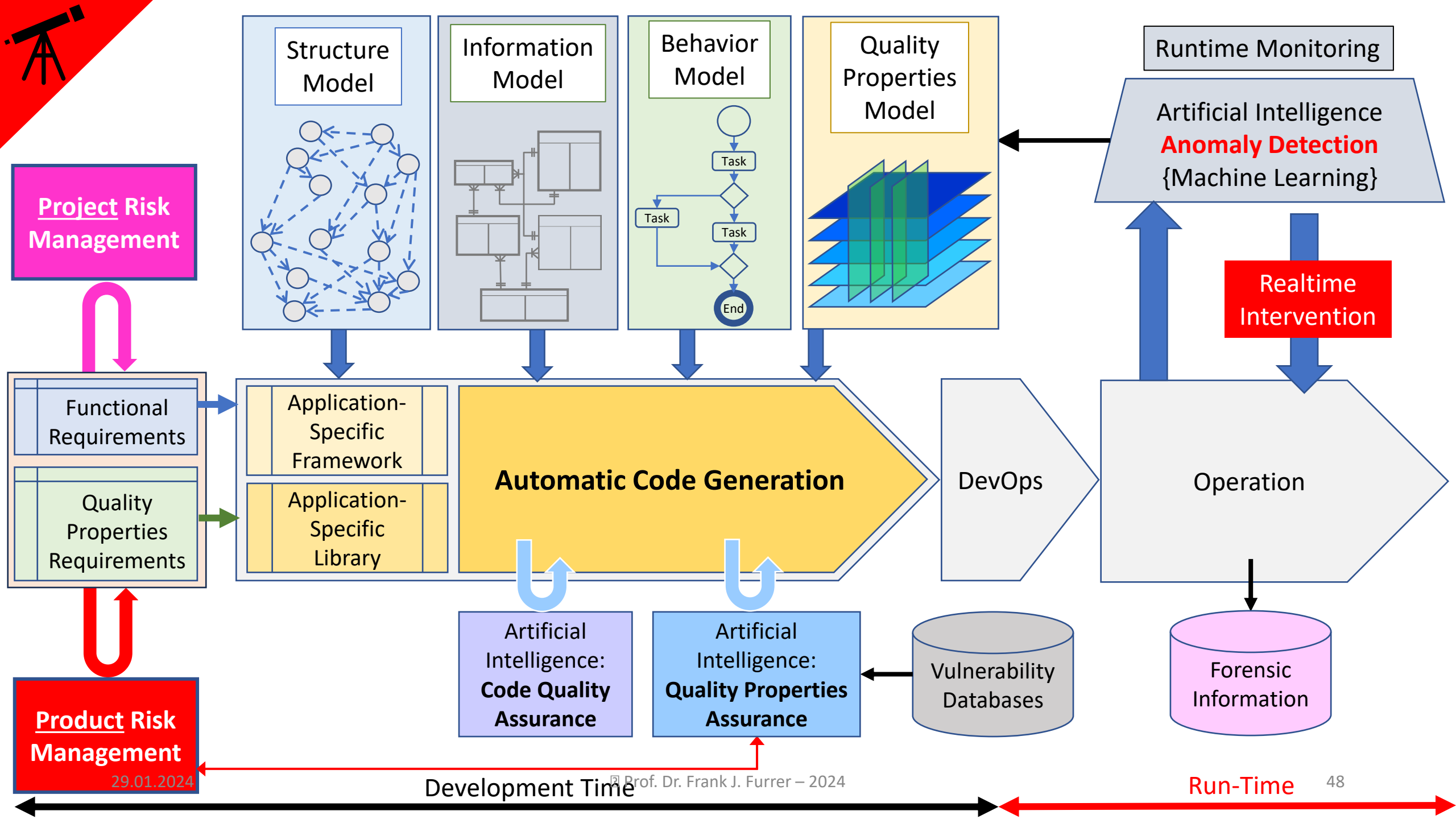
Springer :
COMPLEXITY

George E. Mobus
Michael C. Kalton

Principles of Systems Science

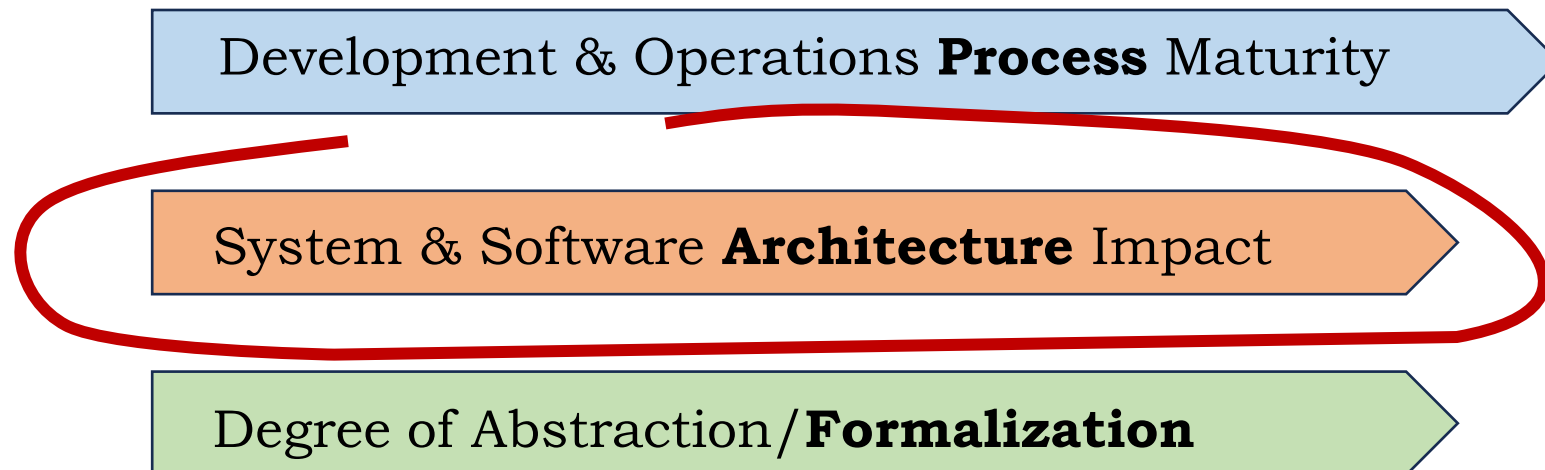
2014

Springer

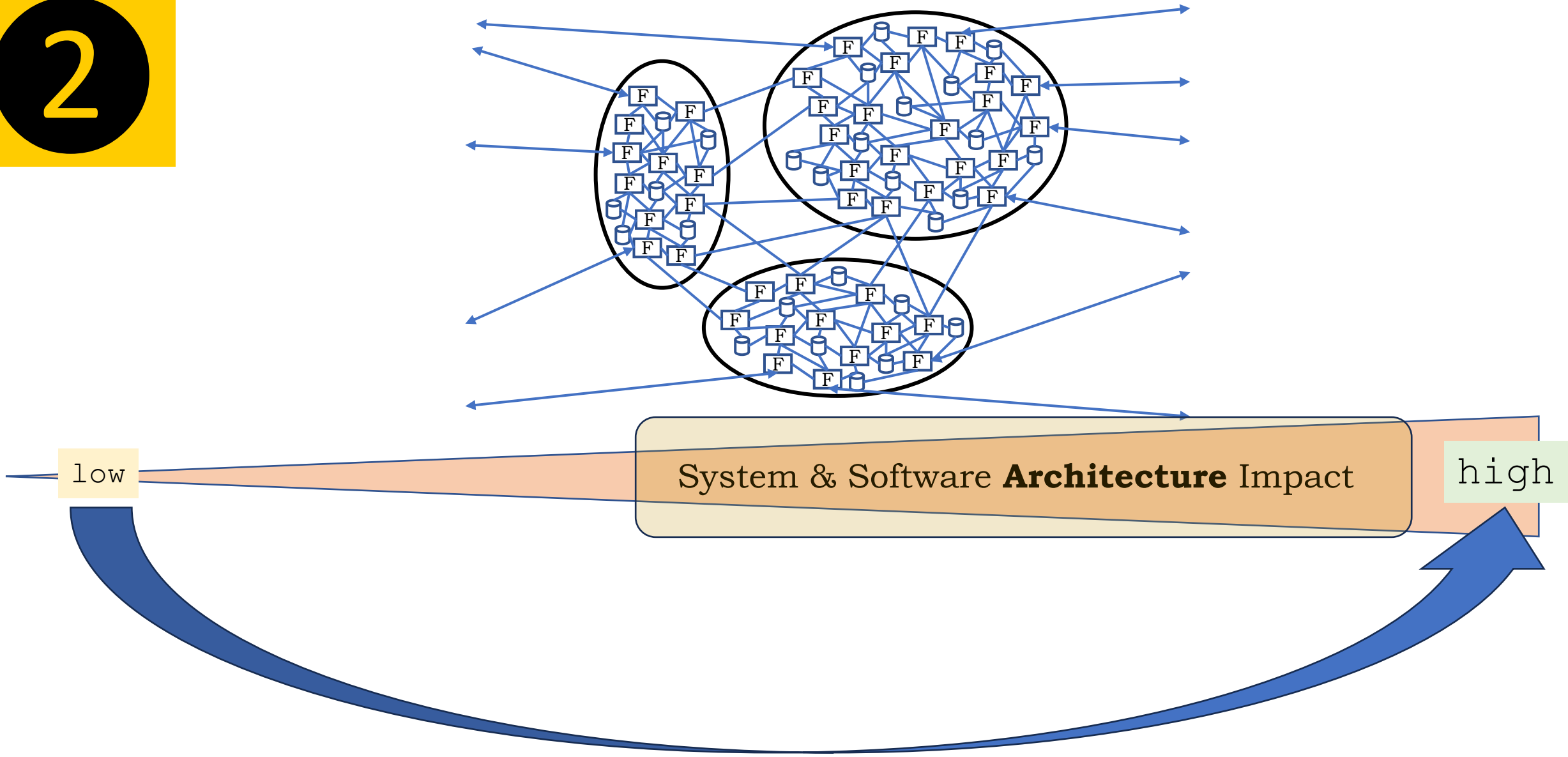


Prof. Dr. Frank J. Furrer

Software Development: **From Black Art to Engineering Science**



2





If you think good architecture is expensive, try bad architecture.

Brian Foote

“quotezefancy”



Architecture Fundamentals: **Definition**

Structure



“The fundamental *organization* of a system embodied in
its *parts*,
their *relationships* to each other
and to the environment,
and the *principles* guiding its design and evolution”

Behaviour

Elements

Principles

[adapted from IEEE00]



Architecture Fundamentals: **Good Architecture**



What is good Architecture ?

2019

Frank J. Furrer

Future-Proof Software-Systems

A Sustainable Evolution Strategy

Recommended
in Germany Springer Vieweg

Stakeholder
[User]
View

What is good Architecture ?

Central
Question of
successful
Software
Engineering

A **sustainable architecture** which enables and ensures the **system's quality properties**, such as:

- *Business value*
- *Changeability*
- *Scalability*
- *Safety*
- *Security*
- *etc.*

over the **full lifetime** of the system





Stakeholder [User] View

A **sustainable architecture** which enables and ensures the **system's quality properties**, such as:

- *Business value*
- *Changeability*
- *Scalability*
- *Safety*
- *Security*
- *etc.*

over the **full lifetime** of the system



Metrics

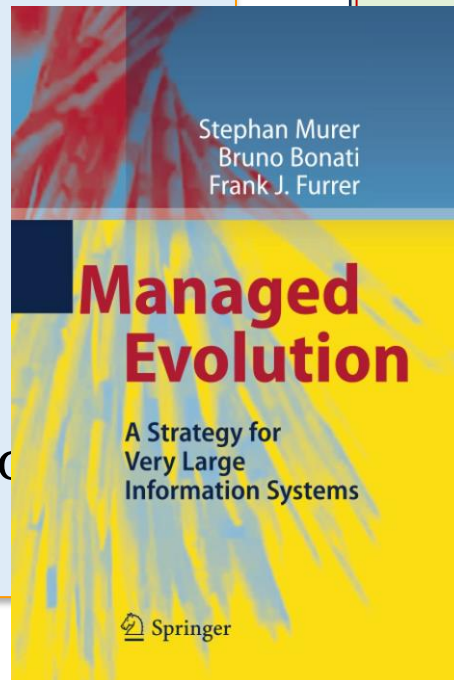
Number of Function Points

$\#FP^2$

$TtM * DevC$

Time-to-Market
[days]

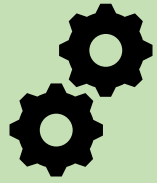
Development Cost
[CHF]



Architecture Properties

Proven Qualities of **good Architecture**:

- ✓ *Partitioning*
- ✓ *Encapsulation*
- ✓ *Information Hiding*
- ✓ *Interfaces*
- ✓ *Coherence & Cohesion*
- ✓ *Separation of Concerns*
- ✓ *etc.*



Functionality

- Business Processes
- Administration
- ...



System Quality Properties

- Safety
- Security
- ...



A good, well-maintained

System-Architecture

forms the

Indispensable Foundation

not only for the

Functionality,

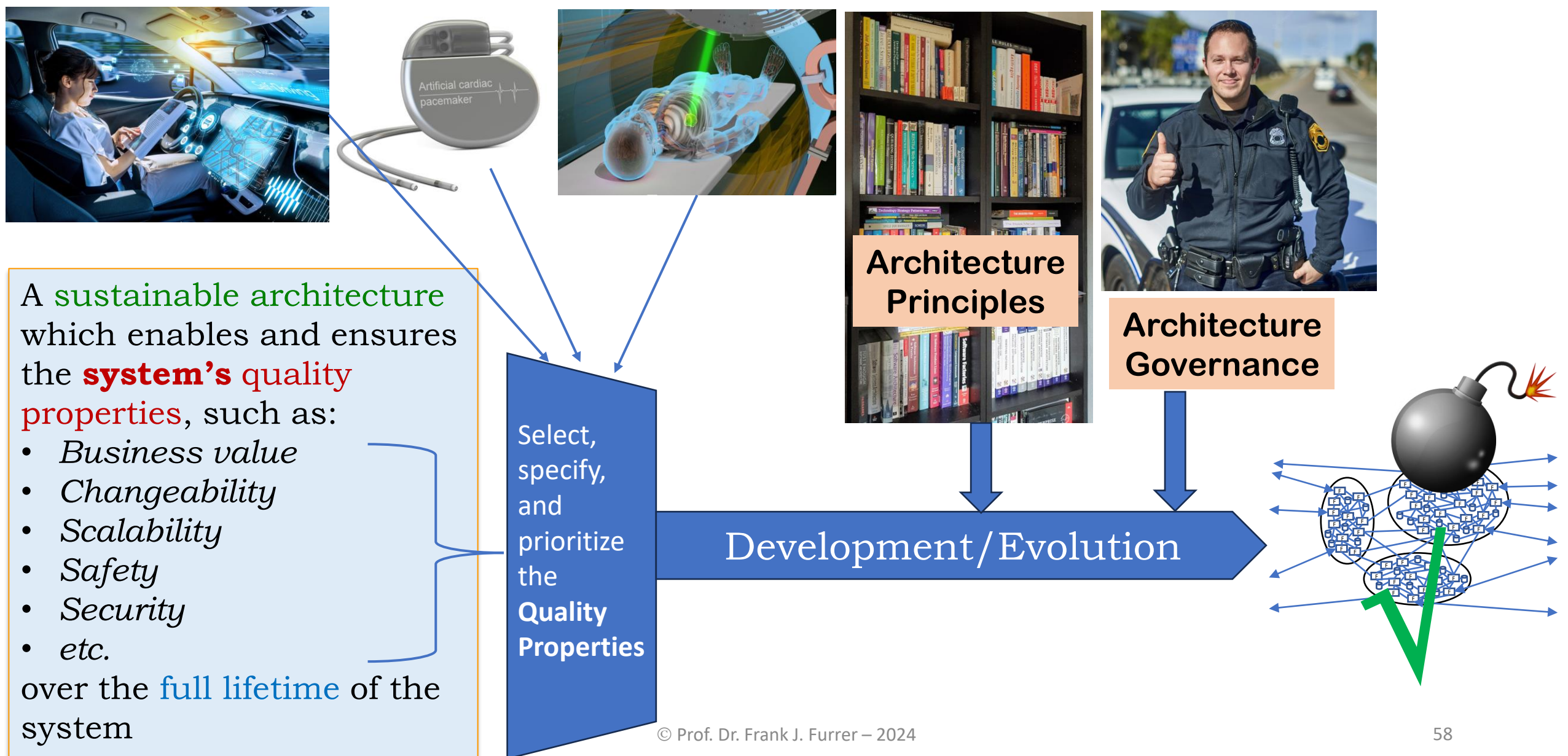
but also for the

Quality Properties

of the System

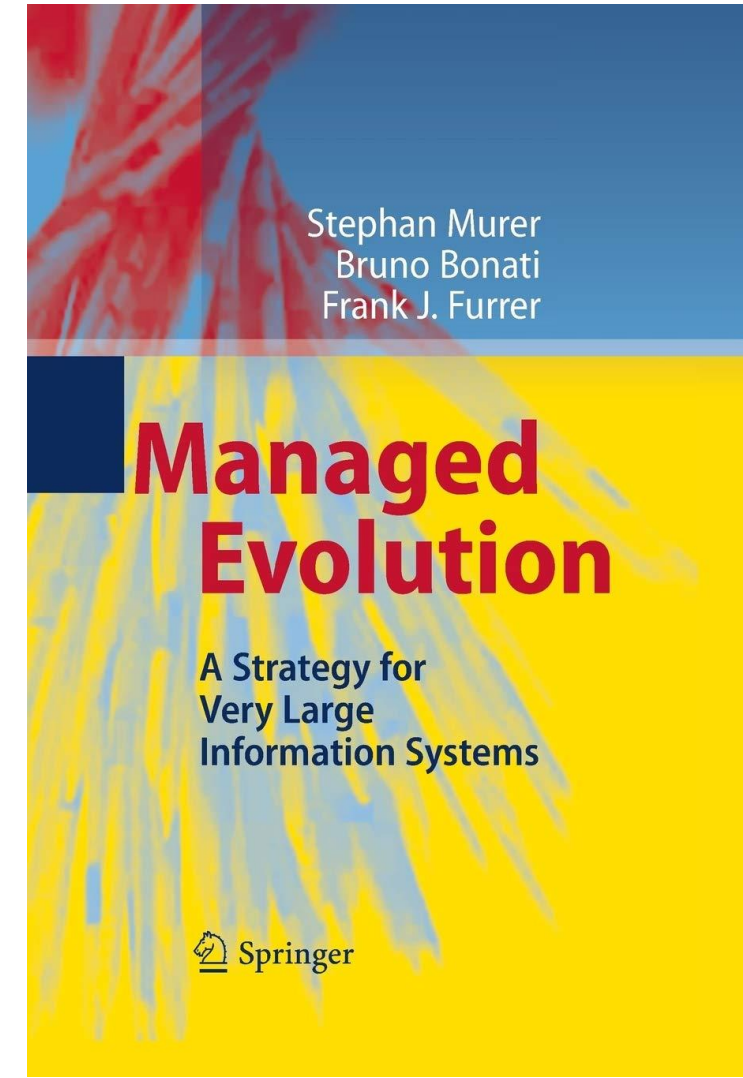
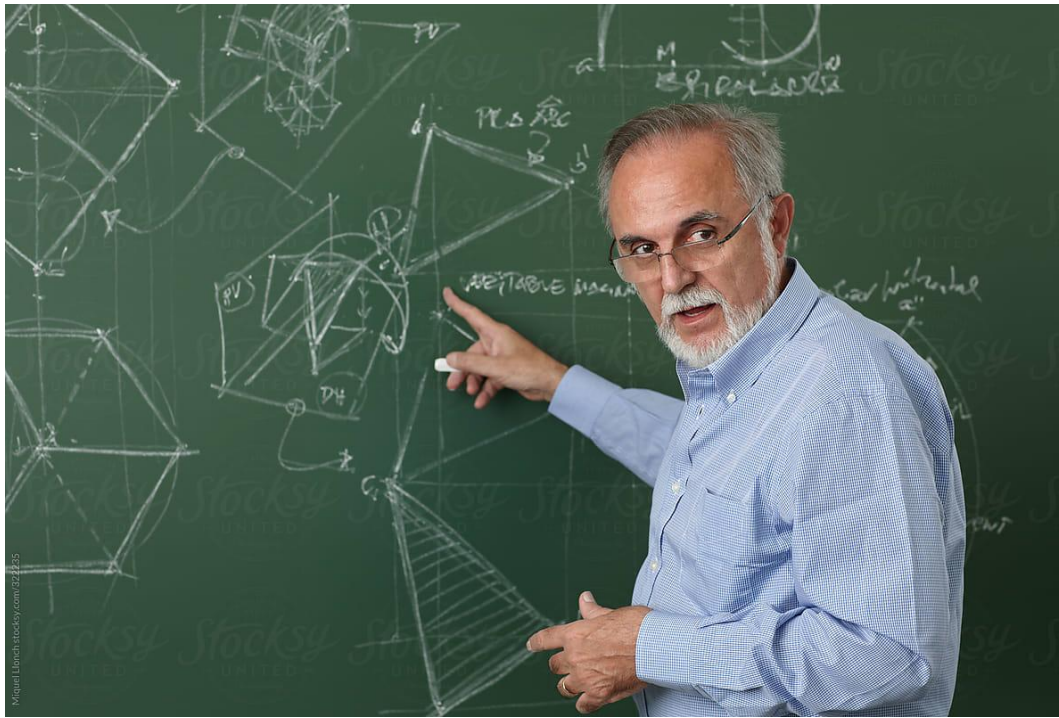


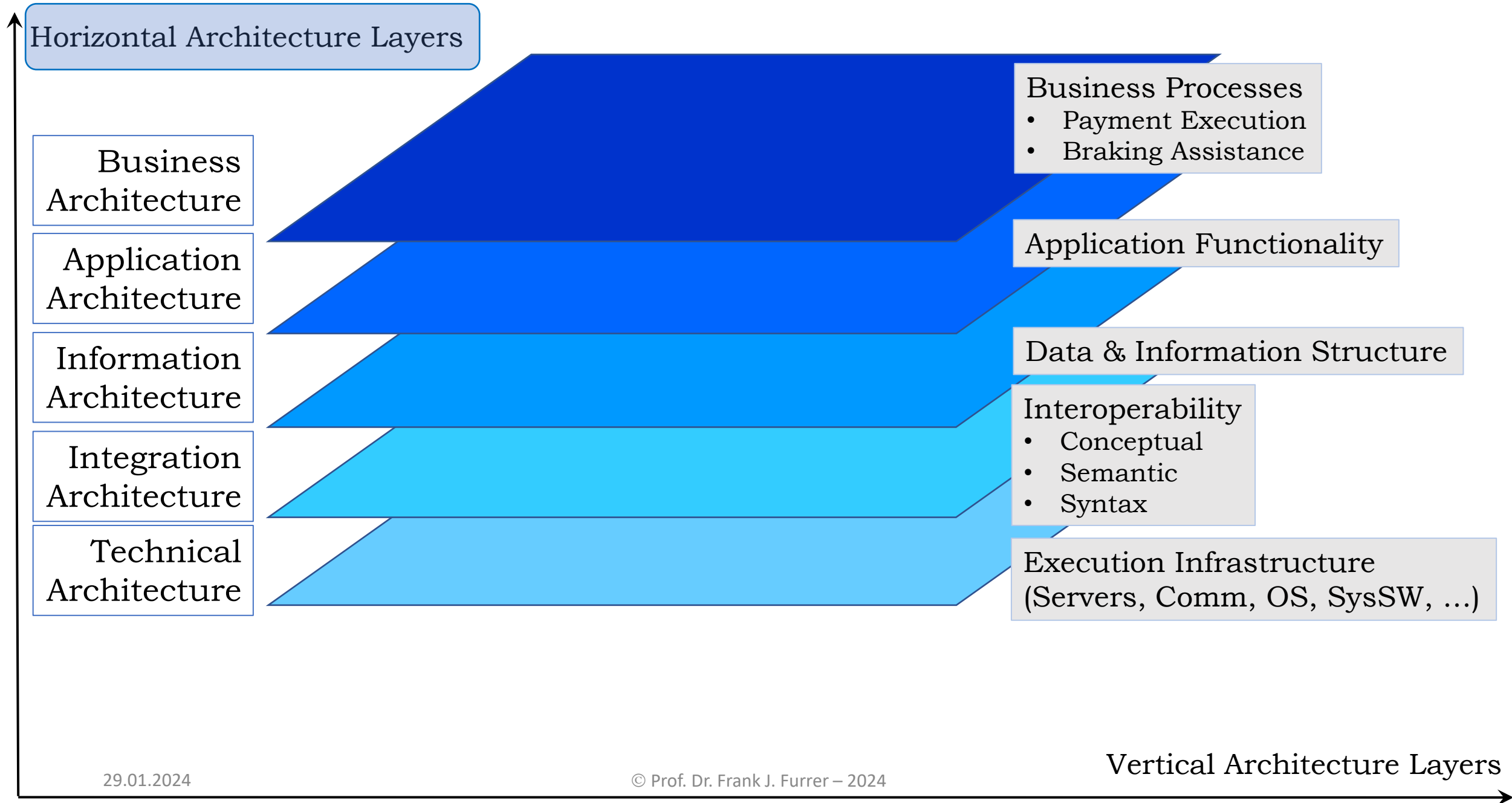
How do we build, maintain, and evolve Good Architecture?



When thinking and talking about System Architecture

... we need an **Architecture Framework** to organize our Thoughts





The strongest responsibility for all stakeholders is to build and operate **safe** and **secure** software



Software should never **harm** or **hurt** people, animals, property or the environment



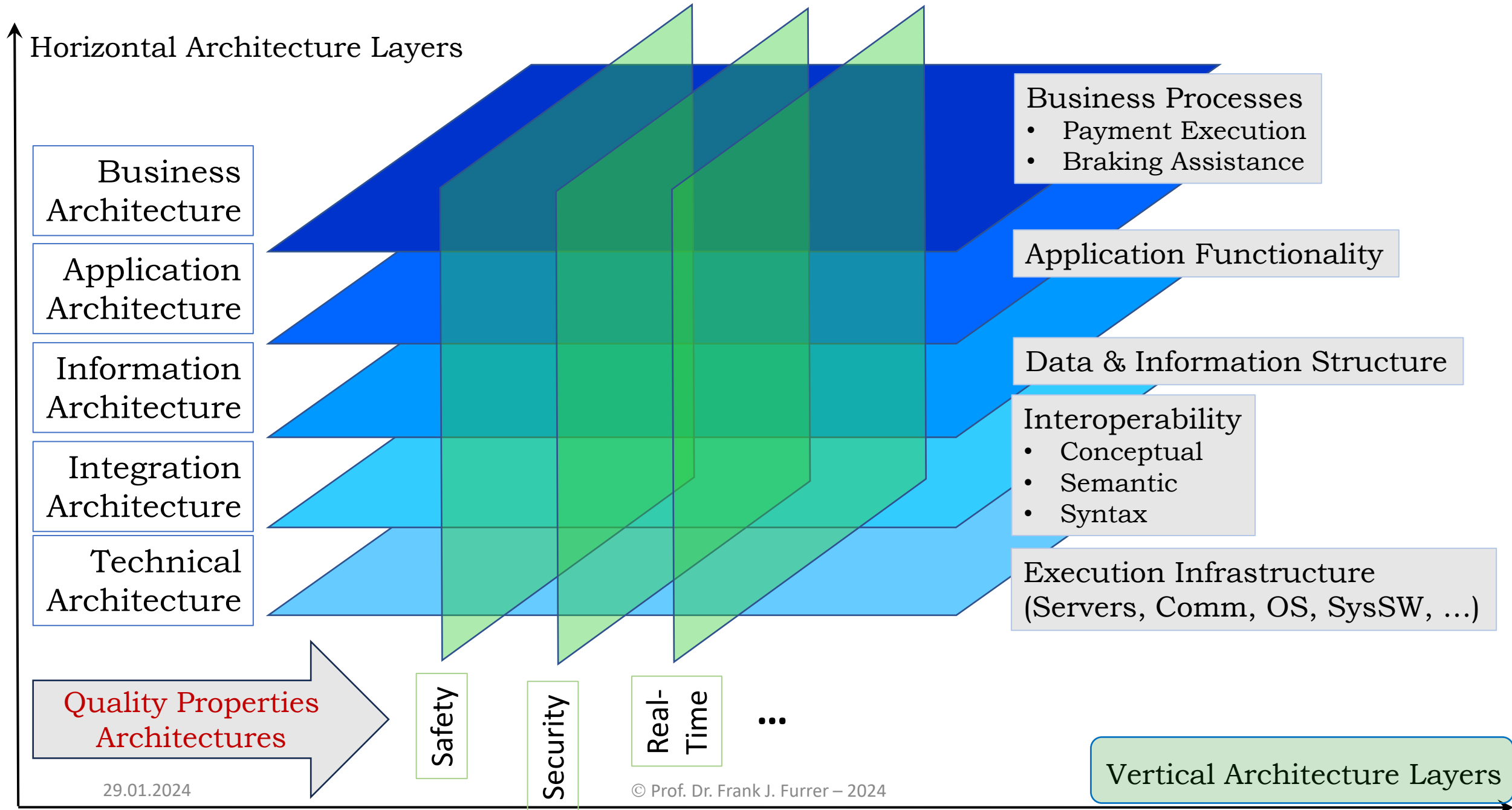
Therefore:

We need specific, strong architectures for the **quality properties** of the software:

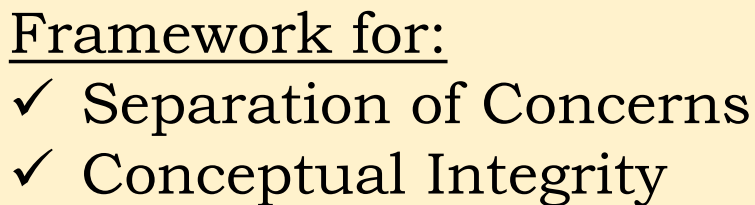


- ✓ Safety architecture
- ✓ Security architecture
- ✓ ...





Example



Security: Authentication & Authorization

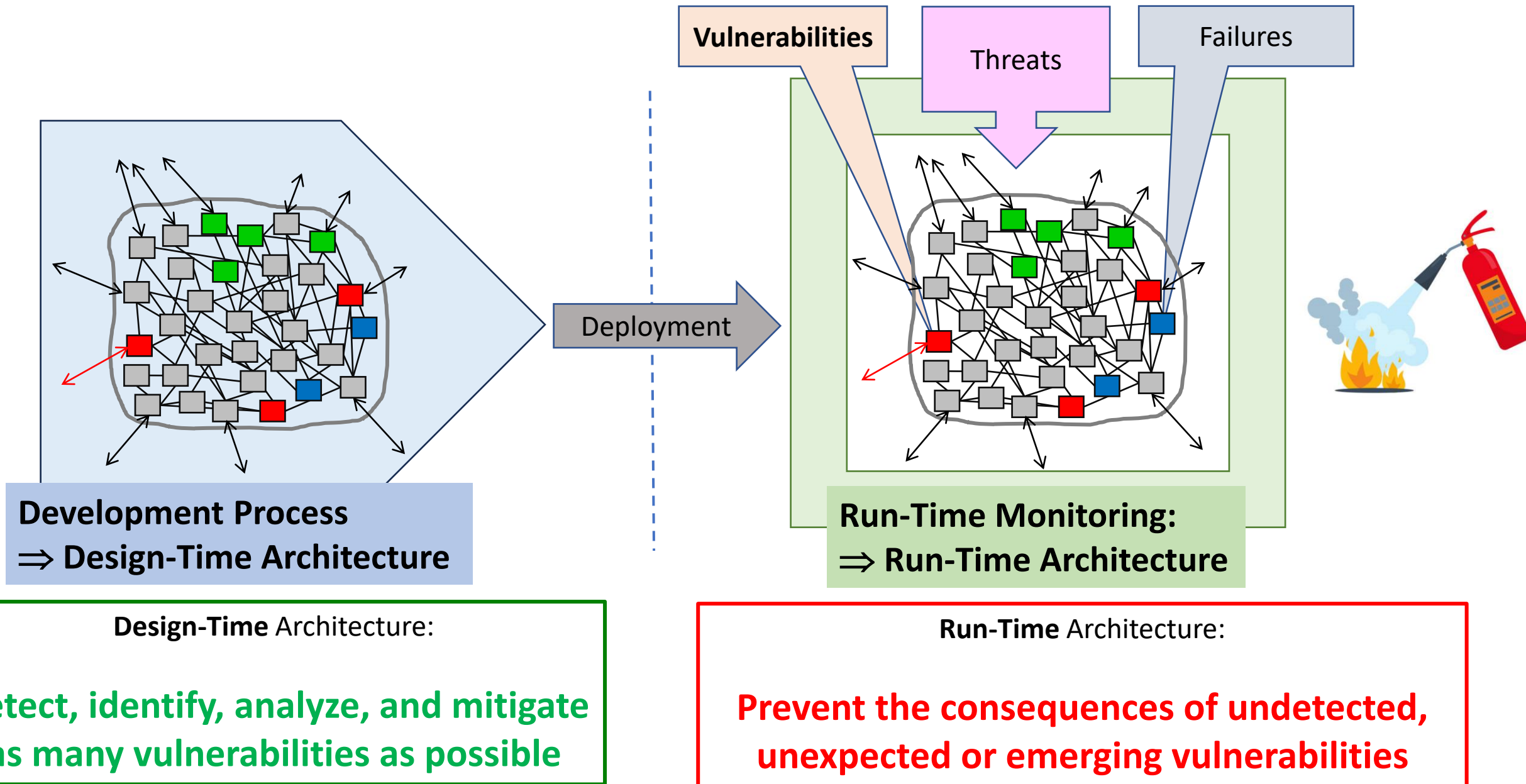


Hidden Vulnerabilities

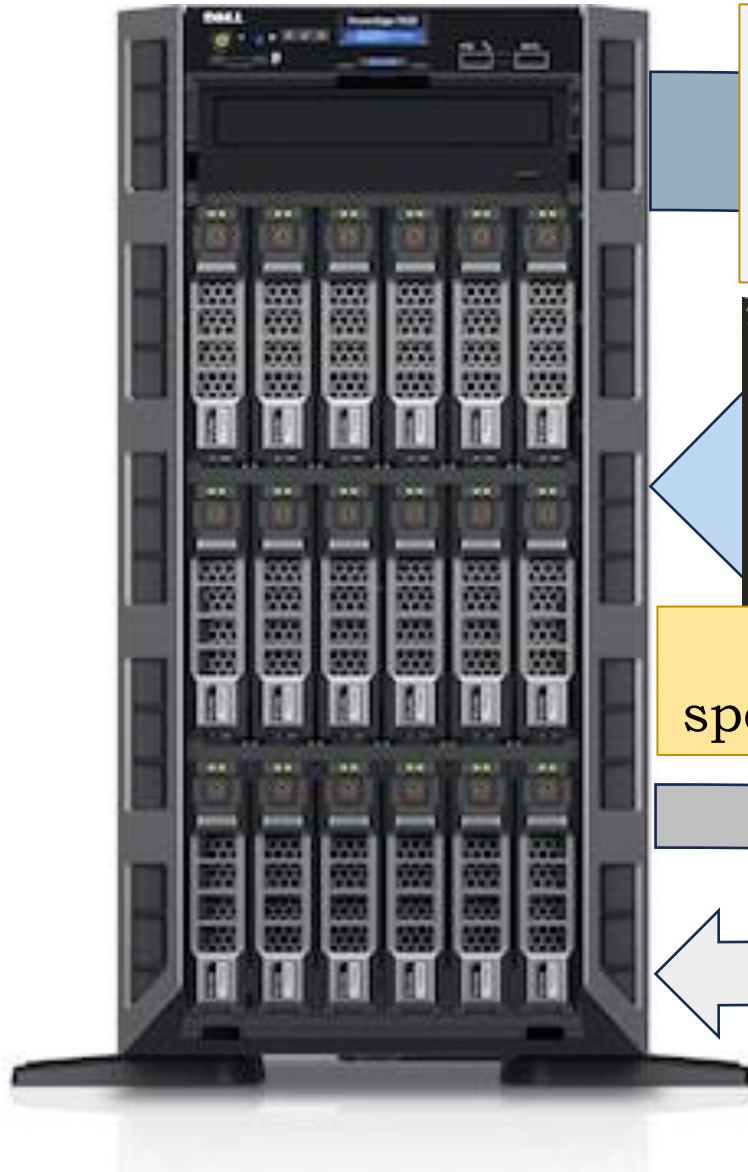


**Residual Probability of
Hidden Vulnerabilities
in the deployed System**

- (1) It is **impossible** to find all **design faults** in a large hardware/software system that may contain millions of lines of software code.
- (2) It is **impossible** to find all **implementation faults** in a large hardware/software system that may contain millions of lines of software code.
- (3) It is **impossible** to foresee all **operational conditions** of the system in its real environment (especially off-nominal conditions).
- (4) It is **impossible** to mitigate all consequences of **execution platform failures** (Hardware failures, network outages, support systems non-availability [such as GPS or car-to-car comm, 5&6G]).
- (5) It is **impossible** to fully identify emergent properties or **emergent behaviour** while assembling the system (especially negative emergence in large systems-of-systems)



Does **Quantum Computing** change the Architecture Principles?

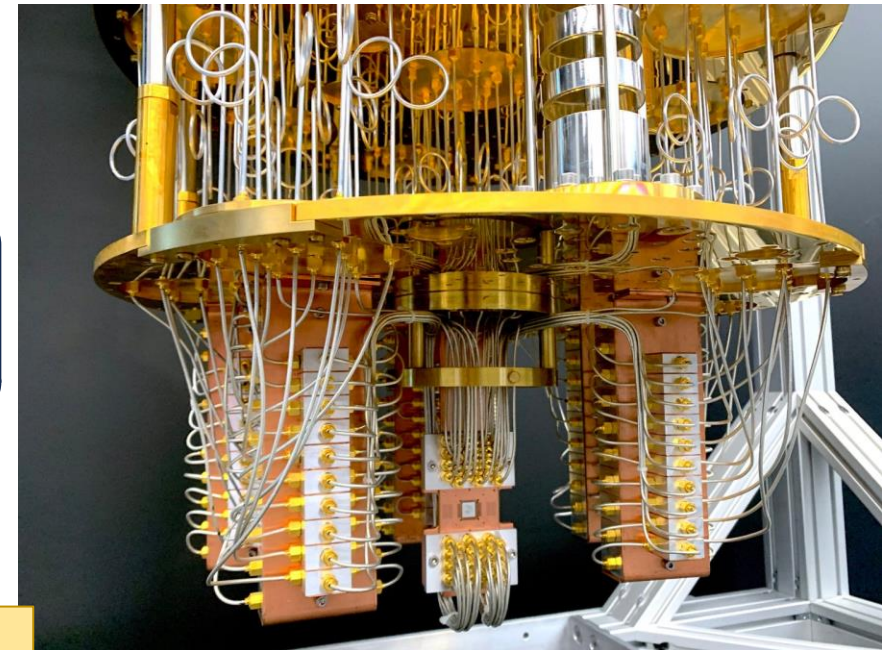


NO
The Quantum Computer
becomes a **Coprocessor**
to a conventional Computer

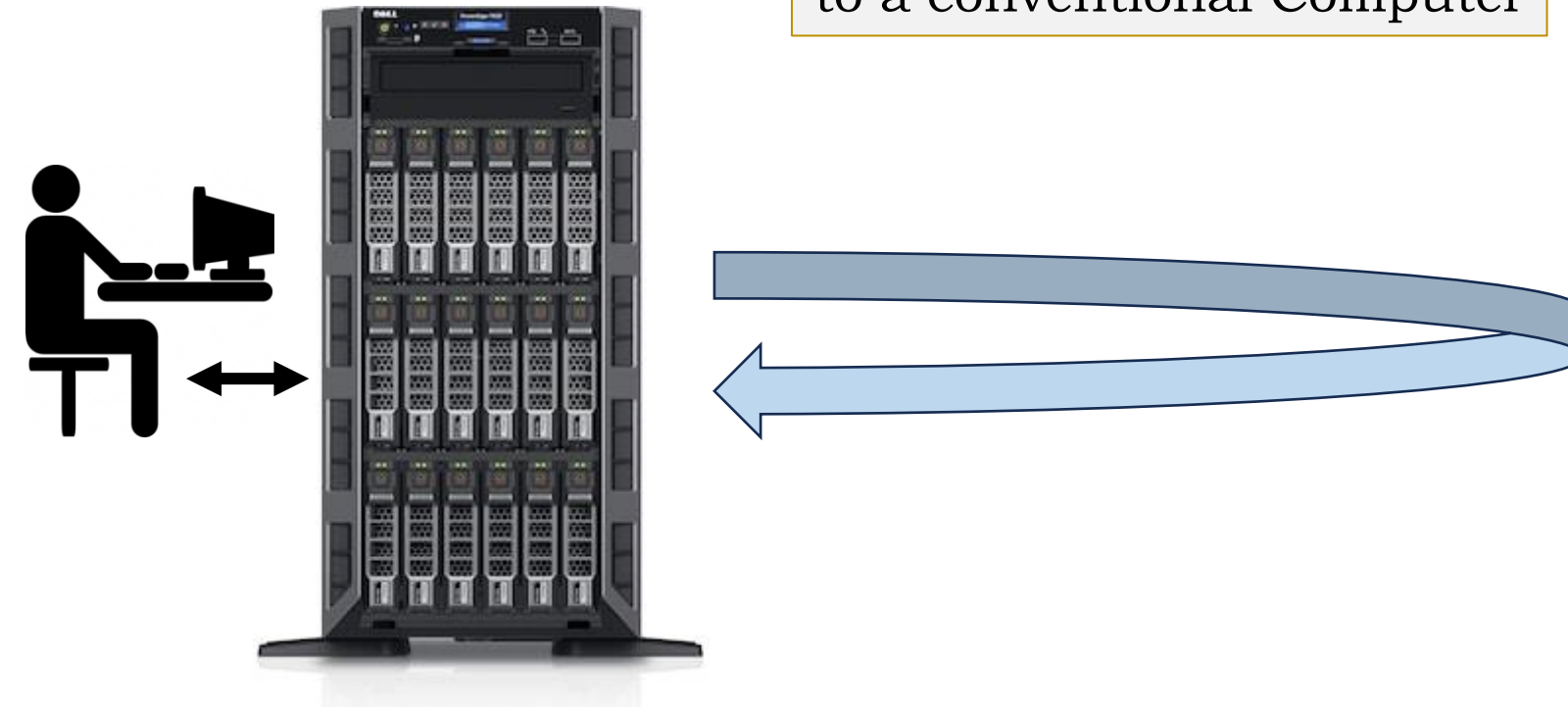
```
43 <body <?php wuuy_m...>
44 <div id="fb-root"></div>
45 <script>(function(d,s,id) {
46 <script>(function(d,s,id) {
47   var js, fjs = d.getElementsByTagName(s)[0];
48   if (d.getElementById(id)) return;
49   js = d.createElement(s); js.id = id;
50   js.src = "//connect.facebook.net/en_US/sdk.js#xfbml=1&version=v2.6&appId=1288586620077";
51   fjs.parentNode.insertBefore(js, fjs);
52   }(document, 'script', 'facebook-jssdk'));</script>
53 <div id="page" class="site">
54   <a class="skip-link screen-reader-text" href="#content"><?php esc_html_e 'Skip to content', 'urbutube' ); ?></a>
55   <header id="masthead" class="site-header" role="banner">
56     <div class="site-branding">
57       <div class="navvtn pull-left">
58         <?php if(is_home()) && $xpanel('homepage-style' == 1) { ?>
59           <a href="#" id="openMenu"><i class="fa fa-bars fa-3x"></i></a>
60         <?php } else { ?>
61           <a href="#" id="openMenu2"><i class="fa fa-bars fa-3x"></i></a>
62         <?php } ?>
63       </div>
64       <div class="logo pull-left">
65         <div class="navvtn pull-left">
66           
68             
70             
72             
74             
76             
78             
80             
82             
84             
86             
88             
90             
92             
94             
96             
98             
100            
102        </div>
103      </div>
104    </div>
105  </div>
106 </body></html>
```

However, using a
specialized Programming Language

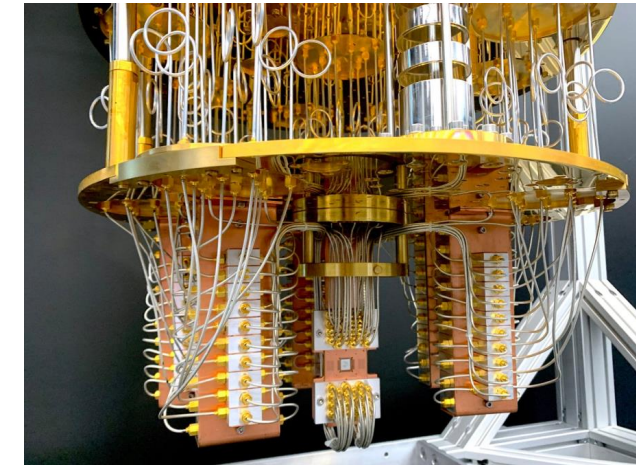
... just like a **graphic
processor** chip



The Quantum Computer
becomes a **Coprocessor**
to a conventional Computer



- Control Flow
- Data Management
- User Interface
- Exception Handling



Algorithms

However:
Programming the
Quantum Computer
needs new Paradigms
and Methods

A.1.1 QO for the Deutsch Algorithm

Example

— *return a qubit in a specified state*

```
qb :: [Char] -> QIO (Qbit)
qb qstate
| qstate == "|0>" = mkQ( False )
| qstate == "|1>" = mkQ( True )
| qstate == "|+>" || qstate == "H|0>" = do
    qBit <- qb( "|0>" )
    applyU( uhad( qBit ) )
    return( qBit )
| qstate == "|->" || qstate == "H|1>" = do
    qBit <- qb( "|1>" )
    applyU( uhad( qBit ) )
    return( qBit )
| otherwise = error "qb: wrong argument"
```

— *apply the C-Not (N) gate to a qubit*

```
qN :: (Bool -> Bool) -> Qbit -> Qbit -> QIO ()
qN f qx qy = applyU( cond (qx) (\ a -> if f(a) then unot(qy) else mempty ) )
```

— *apply the Hadamard (H) gate to a qubit*

```
qH :: Qbit -> QIO ()
qH qbit = applyU( uhad( qbit ) )
```

— *measure a qubit*

```
mq :: Qbit -> QIO ( Bool )
mq qbit = measQ( qbit )
```

Manuel A. Serrano
Ricardo Pérez-Castillo
Mario Piattini *Editors*

Quantum Software Engineering

2022

Architecture: Vision



System-wide, strong, competent Architecture **Development** and **Maintenance**



Keep the System
Foundation intact
at all times



System-wide, consistent, complete Architecture **Governance** & **Enforcement**



Horizontal Architecture Layers

Business
ArchitectureApplication
ArchitectureInformation
ArchitectureIntegration
ArchitectureTechnical
Architecture

Design, maintain, and evolve
the **Quality Properties Architectures**
with the same (or even more) **care** as
the **functional** Architecture

Safety

Security

Real-
Time

...

Vertical Architecture Layers

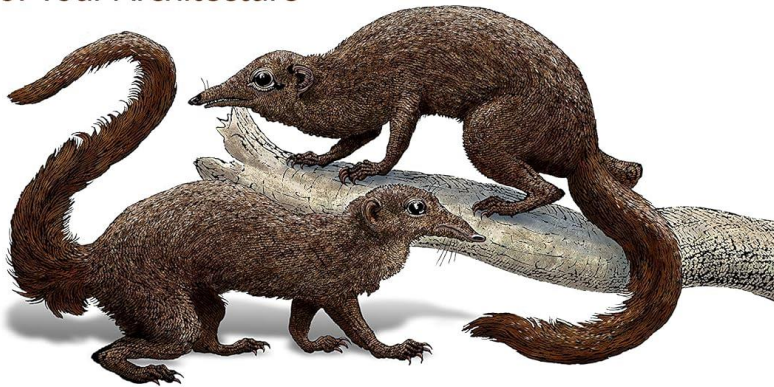


O'REILLY®

2022

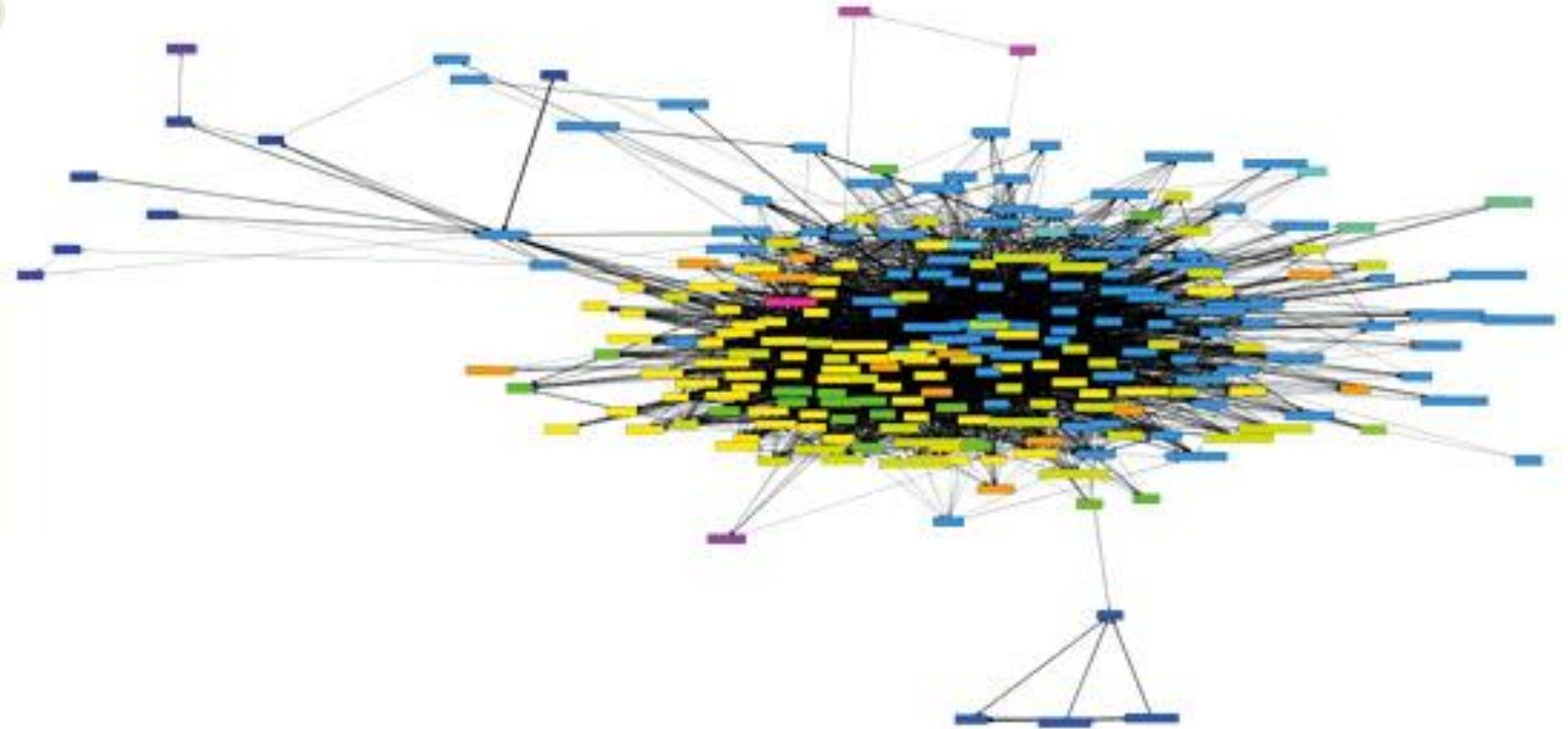
Software Architecture Metrics

Case Studies to Improve the Quality of Your Architecture



Christian Ciceri, Dave Farley,
Neal Ford, Andrew Harmel-Law,
Michael Keeling, Carola Lilienthal, João Rosa,
Alexander von Zitzewitz, Rene Weiss & Eoin Woods

Use **Architecture Metrics** to:



- Manage **Complexity** {Essential/Accidental Complexity}
- Control **Technical Debt**
- Prevent **Architecture Erosion**
- Provably ensure **Quality Properties**

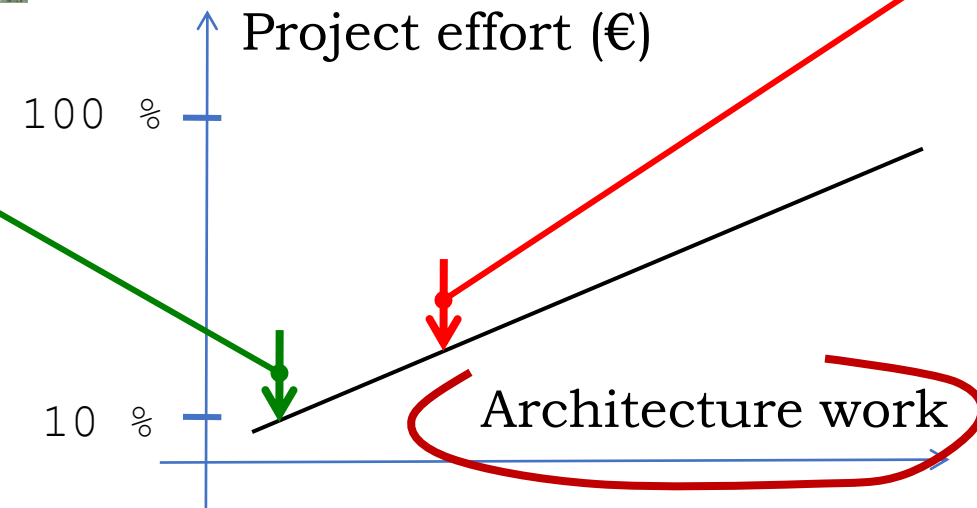


Low Risk



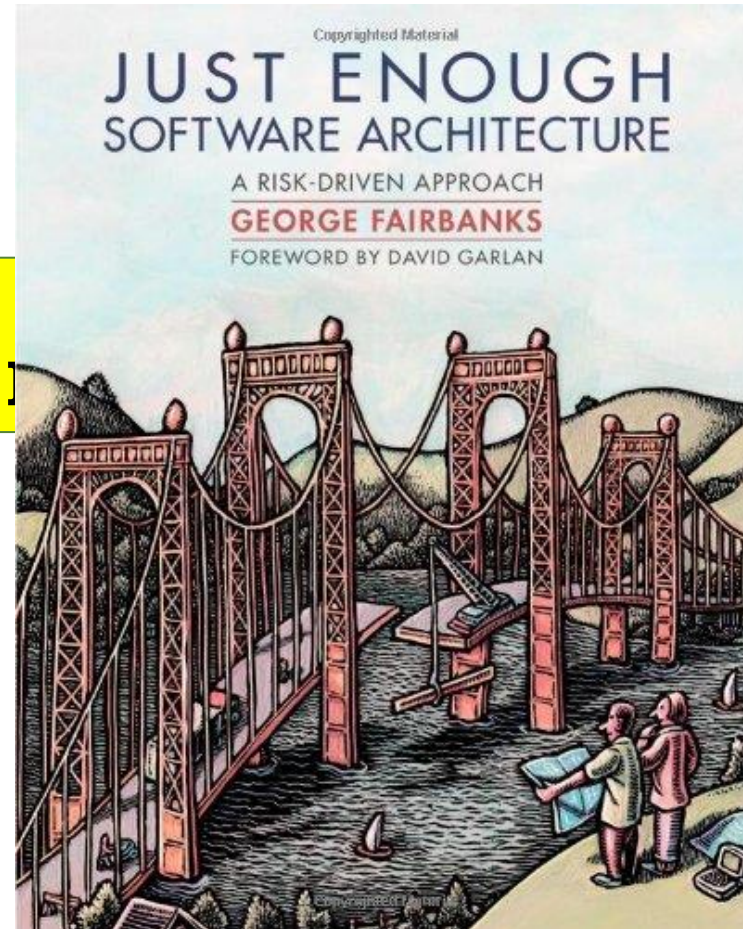
Risk-Based Architecture

High Risk





Low Risk



High Risk



100 %

10 %

Architecture work

29.01.2024

74

<http://www.dimensionsinfo.com/dimensions-of-a-dog-house>

<http://www.skyscrapernews.org>

Prof. Dr. Frank J. Furrer

Software Development: **From Black Art to Engineering Science**

Development & Operations **Process** Maturity

System & Software **Architecture** Impact

Degree of Abstraction/**Formalization**

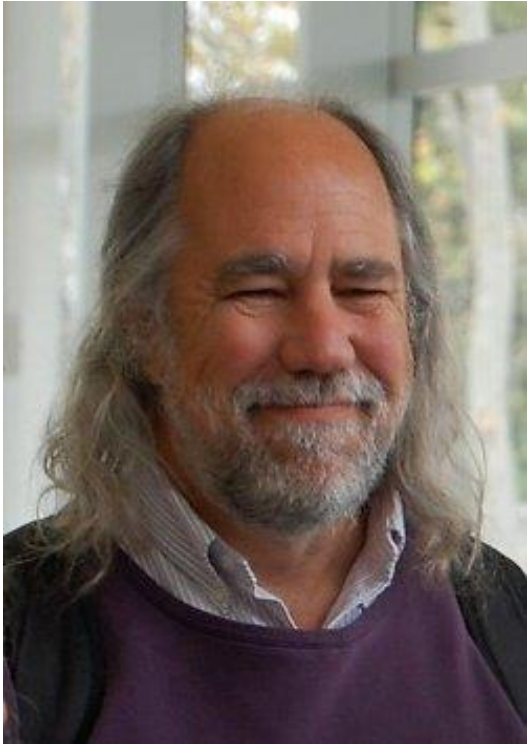
3



low

Degree of Abstraction/**Formalization**

high



THE ENTIRE HISTORY OF SOFTWARE
ENGINEERING IS THAT OF THE RISE IN
LEVELS OF ABSTRACTION.

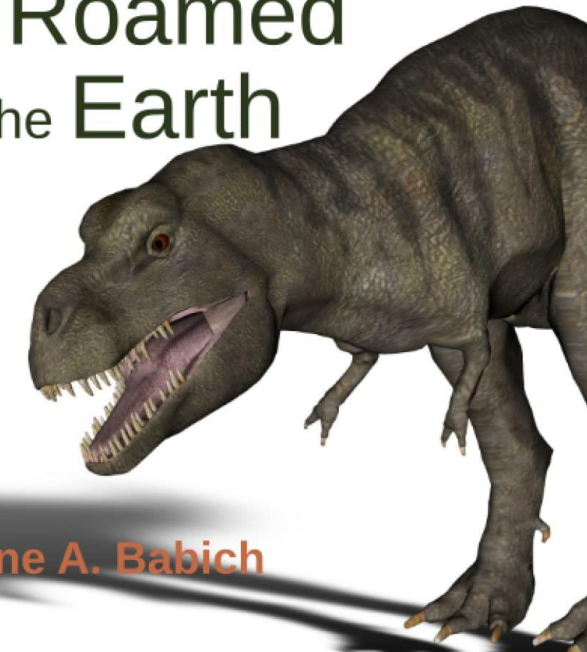
- GRADY BOOCH -

LIB

Software
Engineering
when

2022

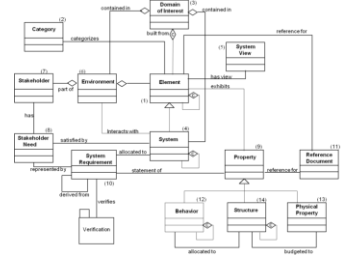
Dinosaurs
Roamed
the Earth



Wayne A. Babich

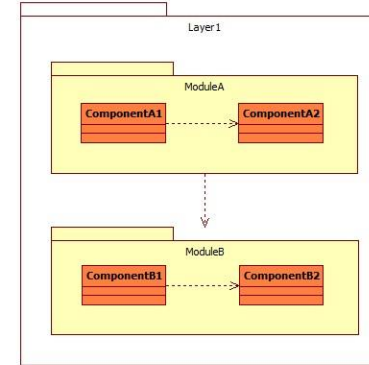
Level of Abstraction

high



Model
[MBSE]

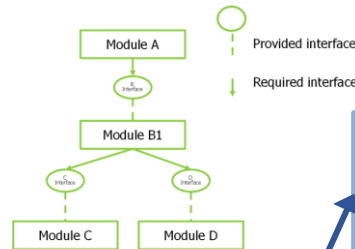
Service



Component



Interface
[Contract]



Module

```
def keyword    name    parameter
def fahr_to_celsius(temp):
    return ((temp - 32) * (5/9))
```

return statement return value

Subroutine

```
begin
PAUSE
MOV Rsw Rsrc1
MOV Rsw R7seg
PAUSE
MOV Rsw Rsrc2
MOV Rsw R7seg
ADD
PAUSE
MOV Rdest R7seg
end

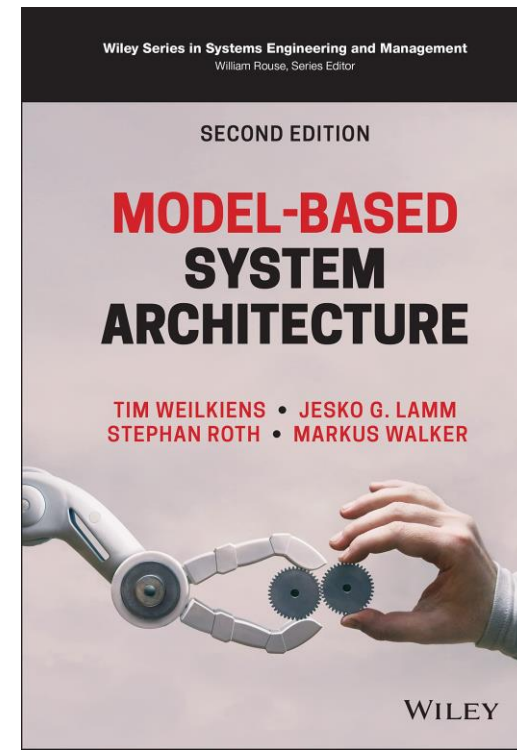
0000 F000
0079 0078
0078 F000
007A 0078
0078 1100
0078 F000
00B8 00B8
```

Program

low

29.01.2024

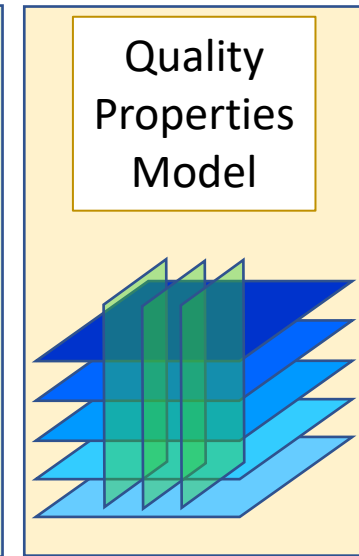
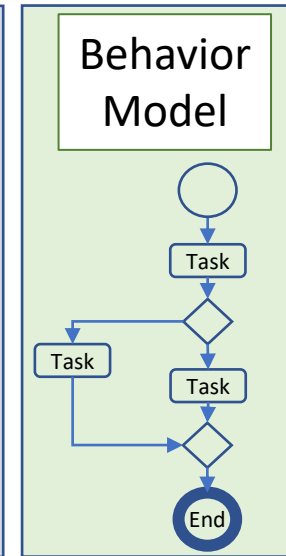
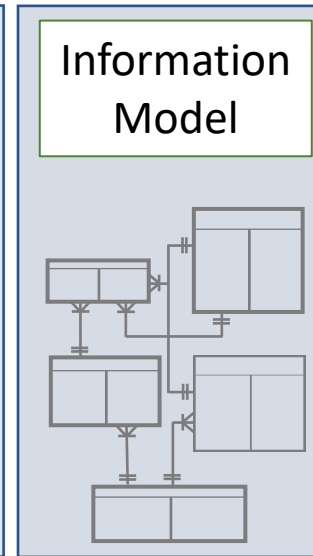
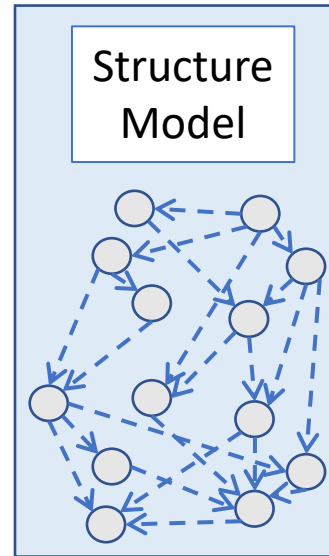
© Prof. Dr. Frank J. Furrer – 2024



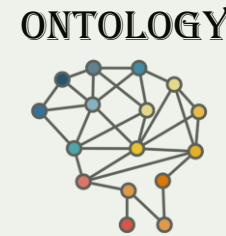
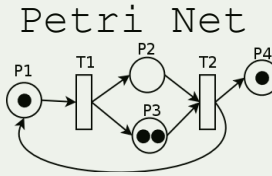
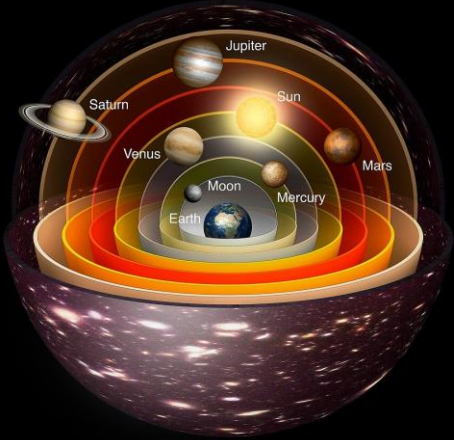


**Model-based
systems engineering**
(MBSE) is a
formalized
methodology that is
used to support the
requirements, design,
analysis, verification,
and validation
associated with the
**development of
complex systems**

Context Model («World Model»)



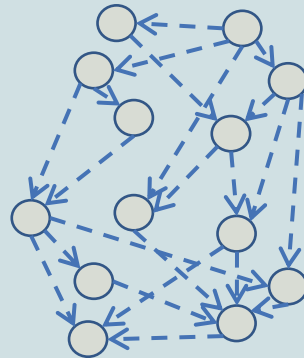
Overarching, formal, comprehensive Modeling Method



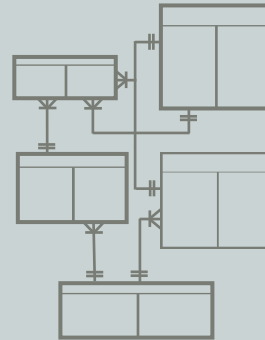
... etc.

Context Model («World Model»)

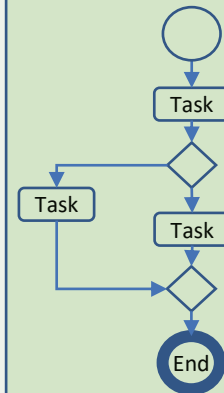
Structure Model



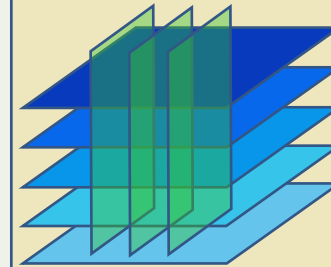
Information Model



Behavior Model



Quality Properties Model



Model
Boundary {UoD}

Model Purpose
& Audience

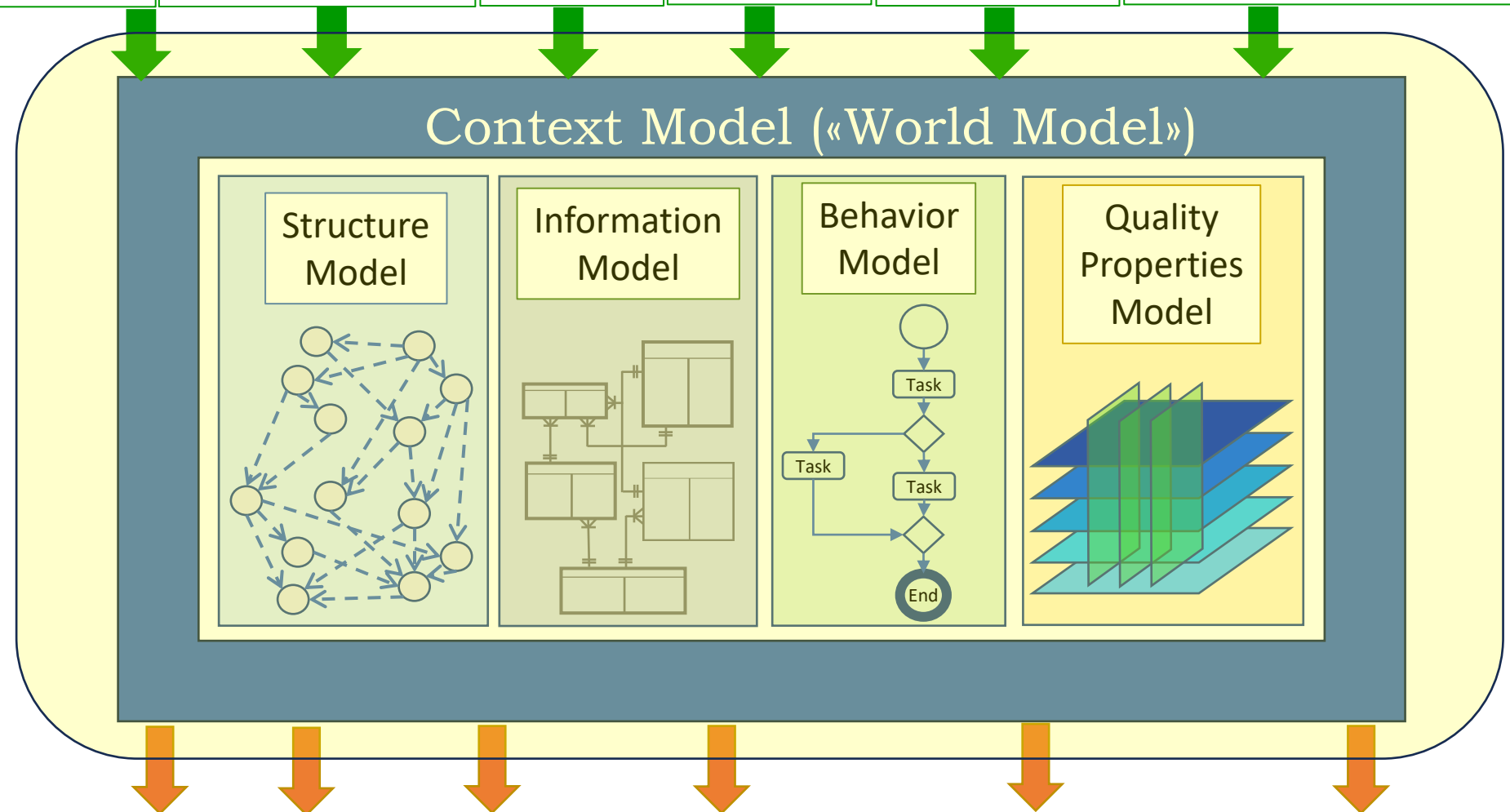
Domain
Model

Domain
Ontology

Modeling
Philosophy

Formal Mathematical
Foundation

**Overarching,
formal,
comprehensive
Modeling
Method**



Model
Architecture

Meta-
Model

Syntax &
Notation

Semantics

Modeling Principles
& Rules

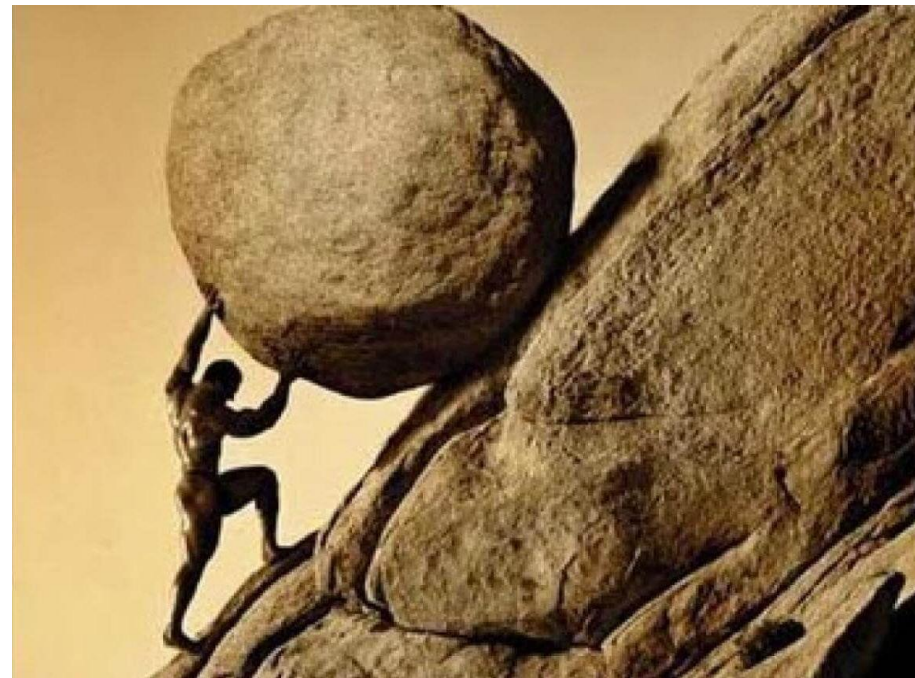
Model
Verification
& Validation

Formal methods make us confront the hard problems early.

⇒ the difficulties cannot be escaped, only deferred.

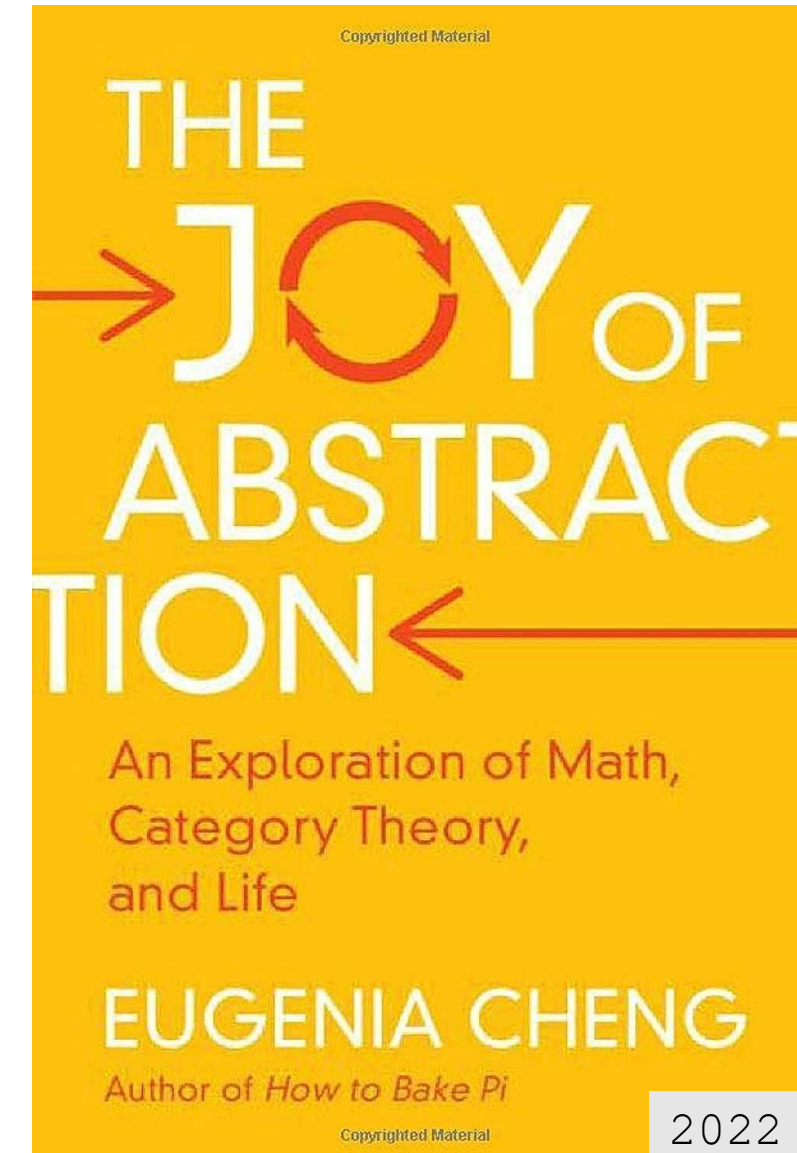
Superficial methods put off the hard parts until coding and testing
– but then they appear with a vengeance.

Jonathan Jacky, 1997 (ISBN 978-0-521-55976-8)





Abstraction: Vision



The three Devils of Systems Engineering

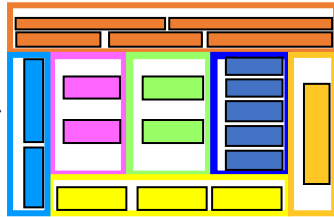


Change

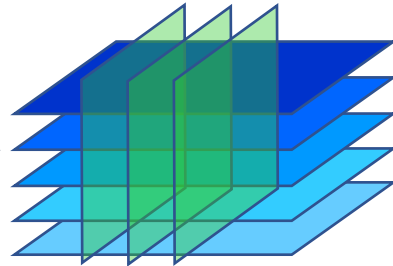


Real World

Domain Model
{UoD}



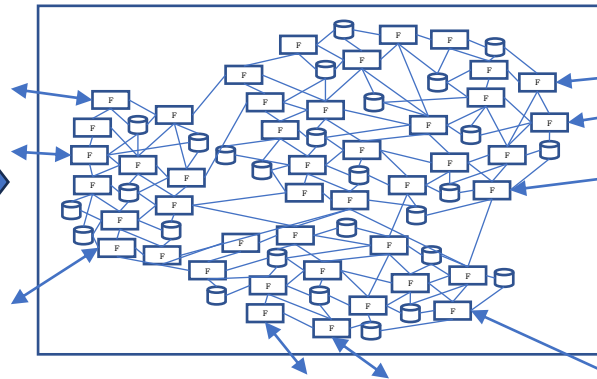
Architecture



Complexity



Implementation
[Runtime System]



Uncertainty

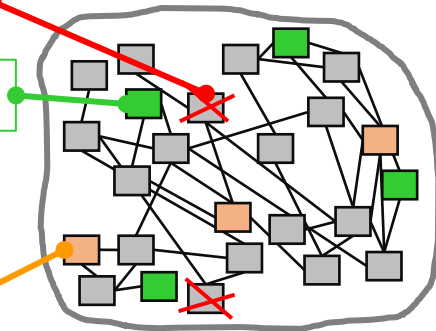


System Evolution

Delete

Create

Modify



Vision: Full, life-time conceptual integrity of all concepts, terminology, and definitions



Relentless Change

The three Devils of Systems Engineering

Brutal Complexity



Frightening Uncertainty

Frank J. Furrer

Future-Proof Software-Systems

A Sustainable Evolution Strategy

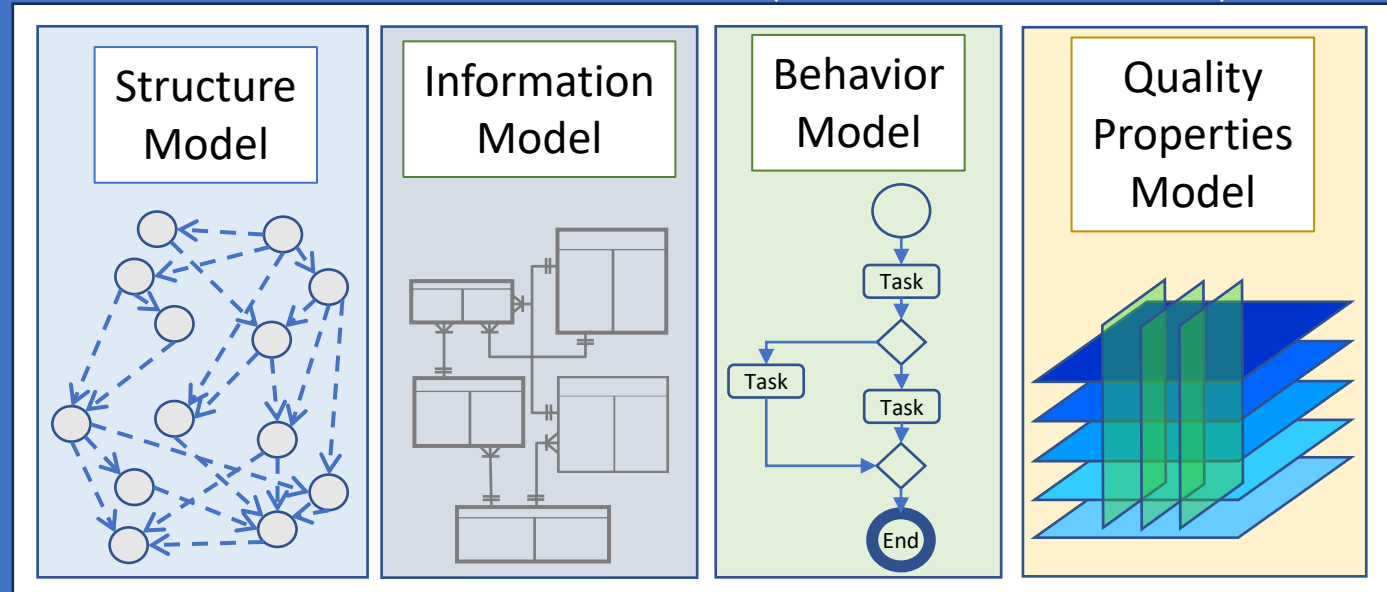
2019

Springer Vieweg



Vision A:
**Overarching, formal,
 comprehensive
 Modeling
 Method & Language**

Context Model («World Model»)



Vision B:
**A small number of formal,
 consistent, complete, and
 comprehensive Modeling
 Methods & Languages**

Prof. Dr. Frank J. Furrer

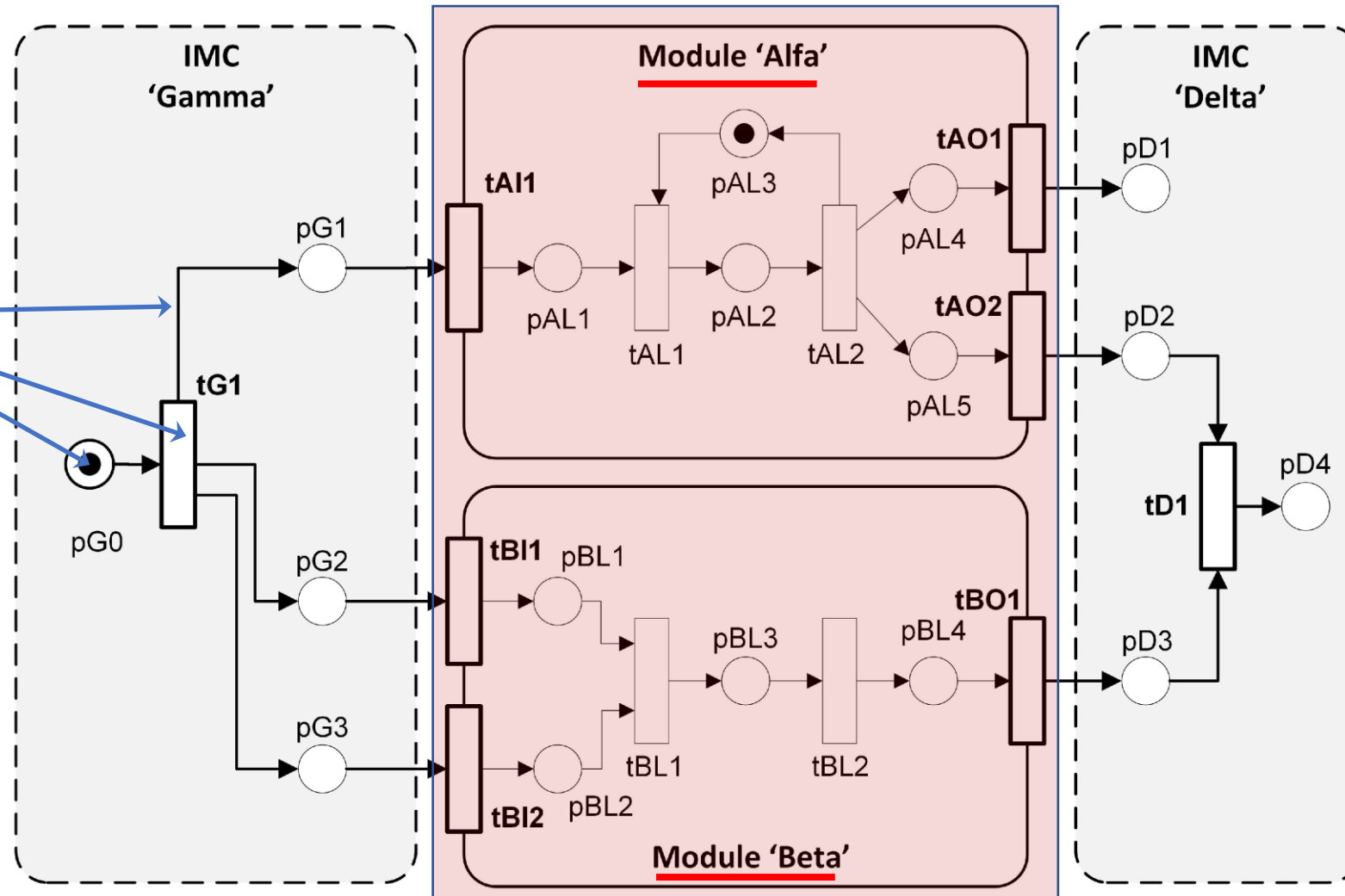
Software Development:
From Black Art to Engineering Science

Example:
Formal System

Example: Modular Petri Nets

1 Petri Module

Standard
Petri Net
Notation



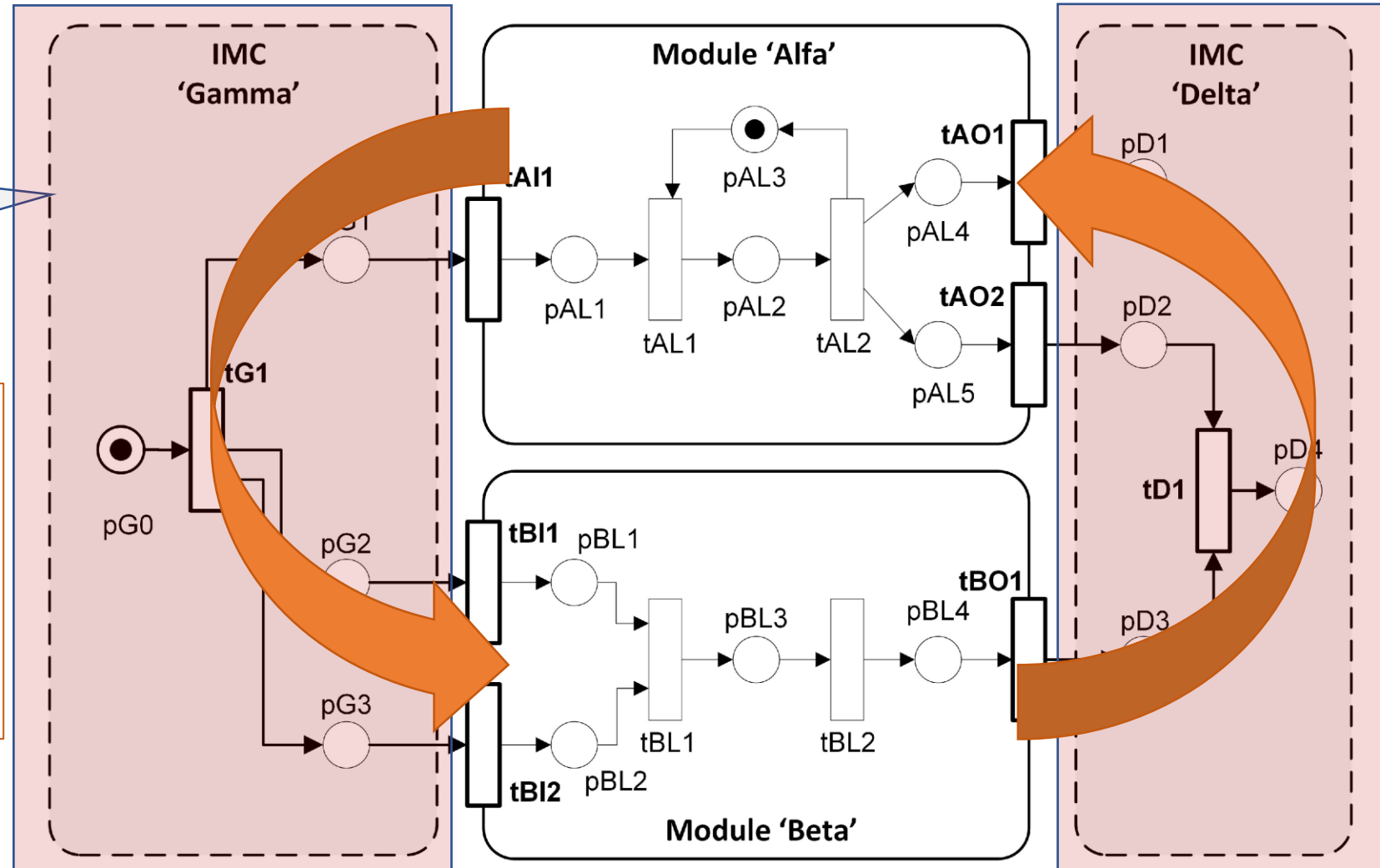
Example: Modular Petri Nets

2 Inter-Modular Connector [Composition]

Inter-Modular
Connector
[IMC]

Connecting/Composing
Petri Modules:

- Functionality
- Control Flow
- Timing
- Mesh Structure
- Same Formalism

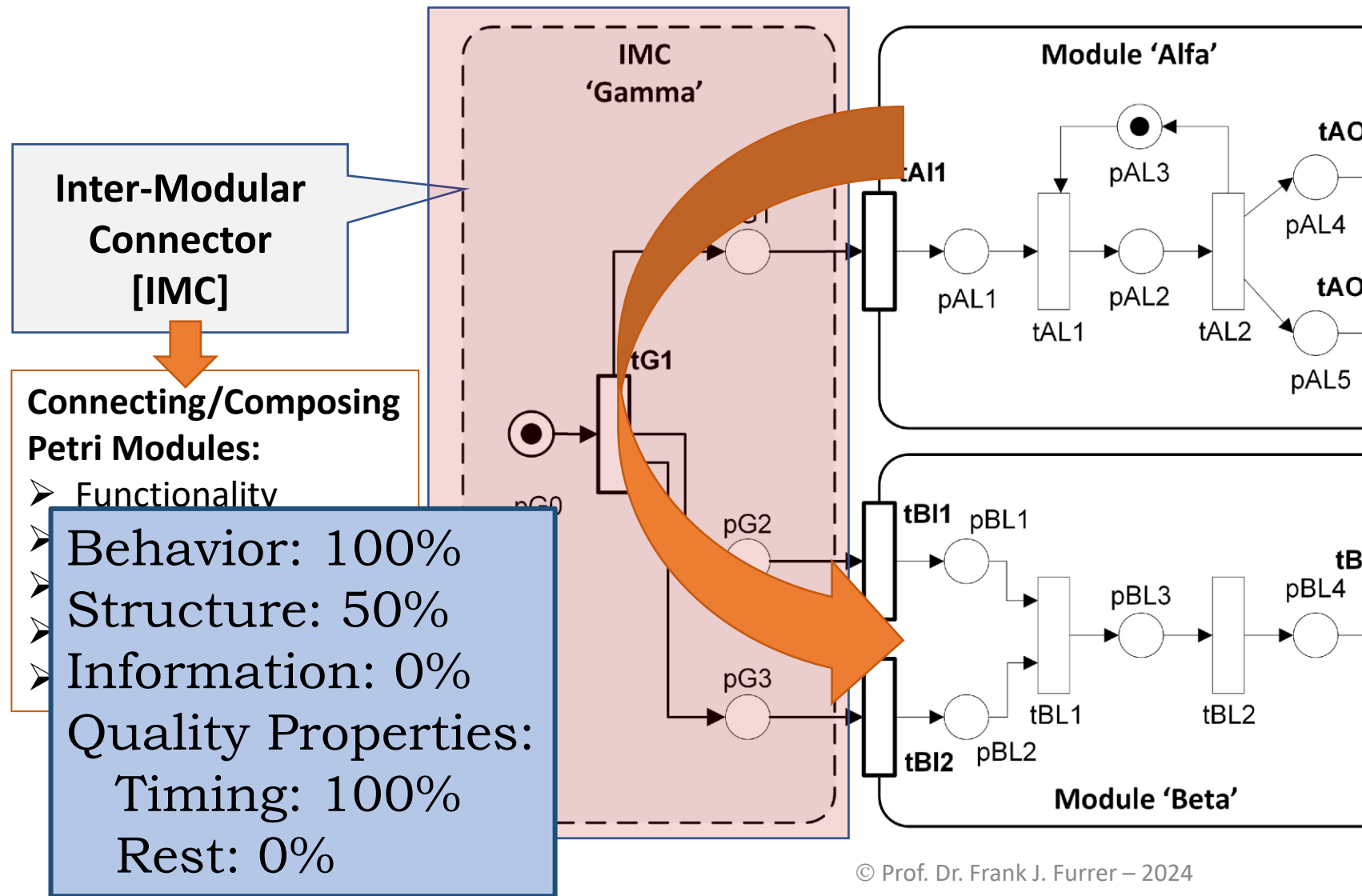


Petri Nets for Modeling of Large Discrete Systems

2021

Example: Modular Petri Nets

2 Inter-Modular Connector [Composition]



Prof. Dr. Frank J. Furrer

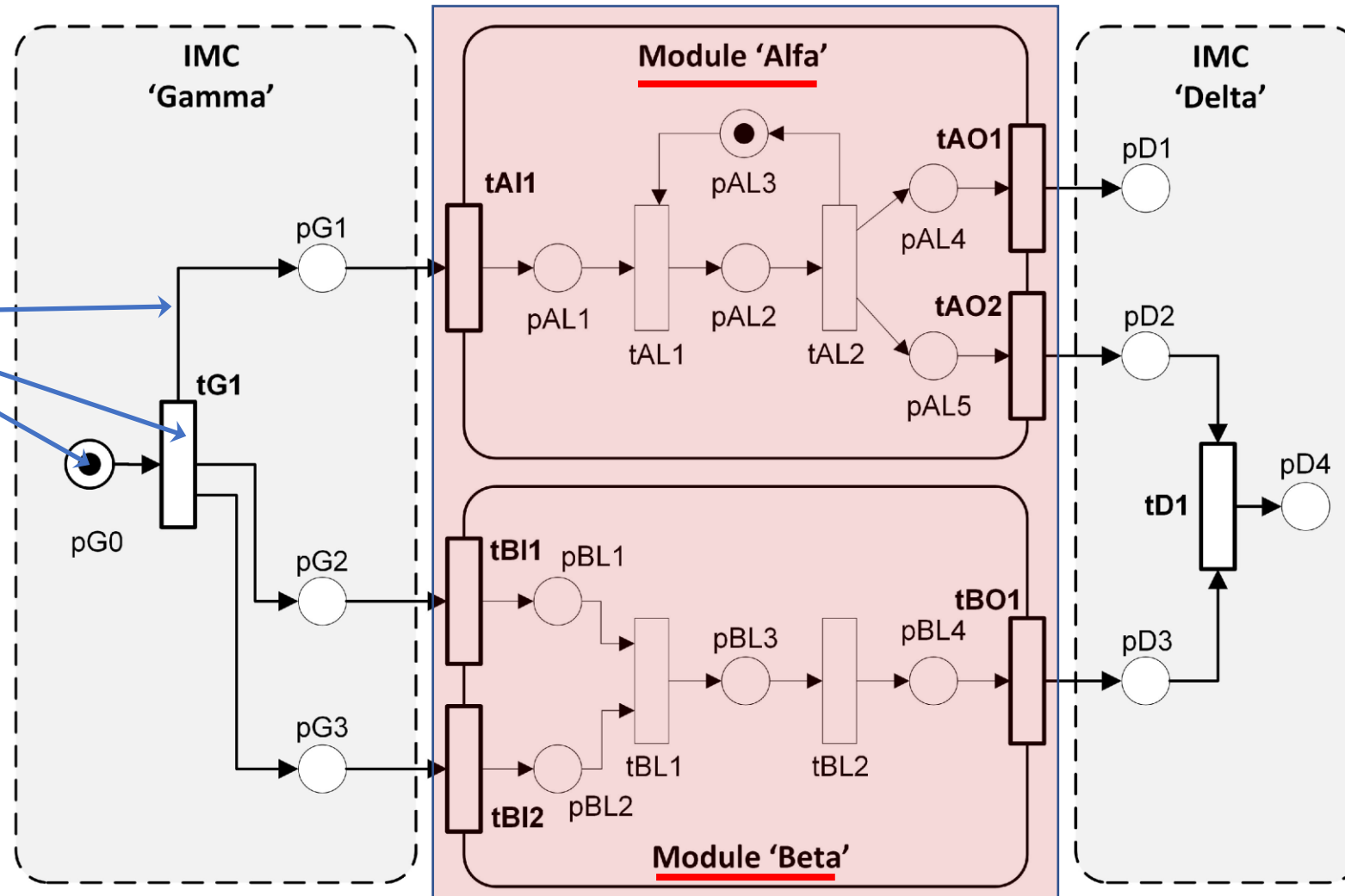
Software Development: **From Black Art to Engineering Science**

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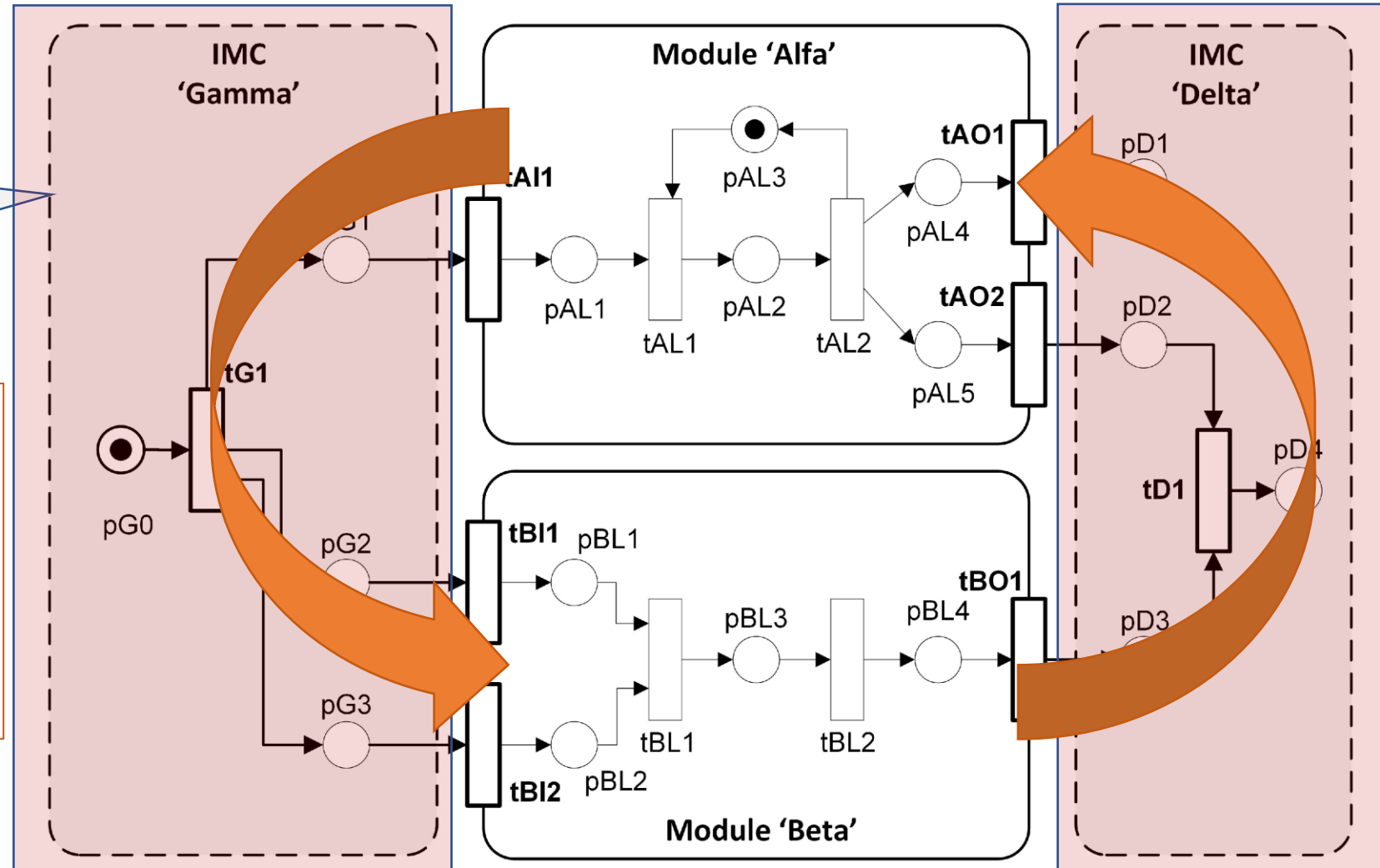
2

Inter-Module Connector [Composition]

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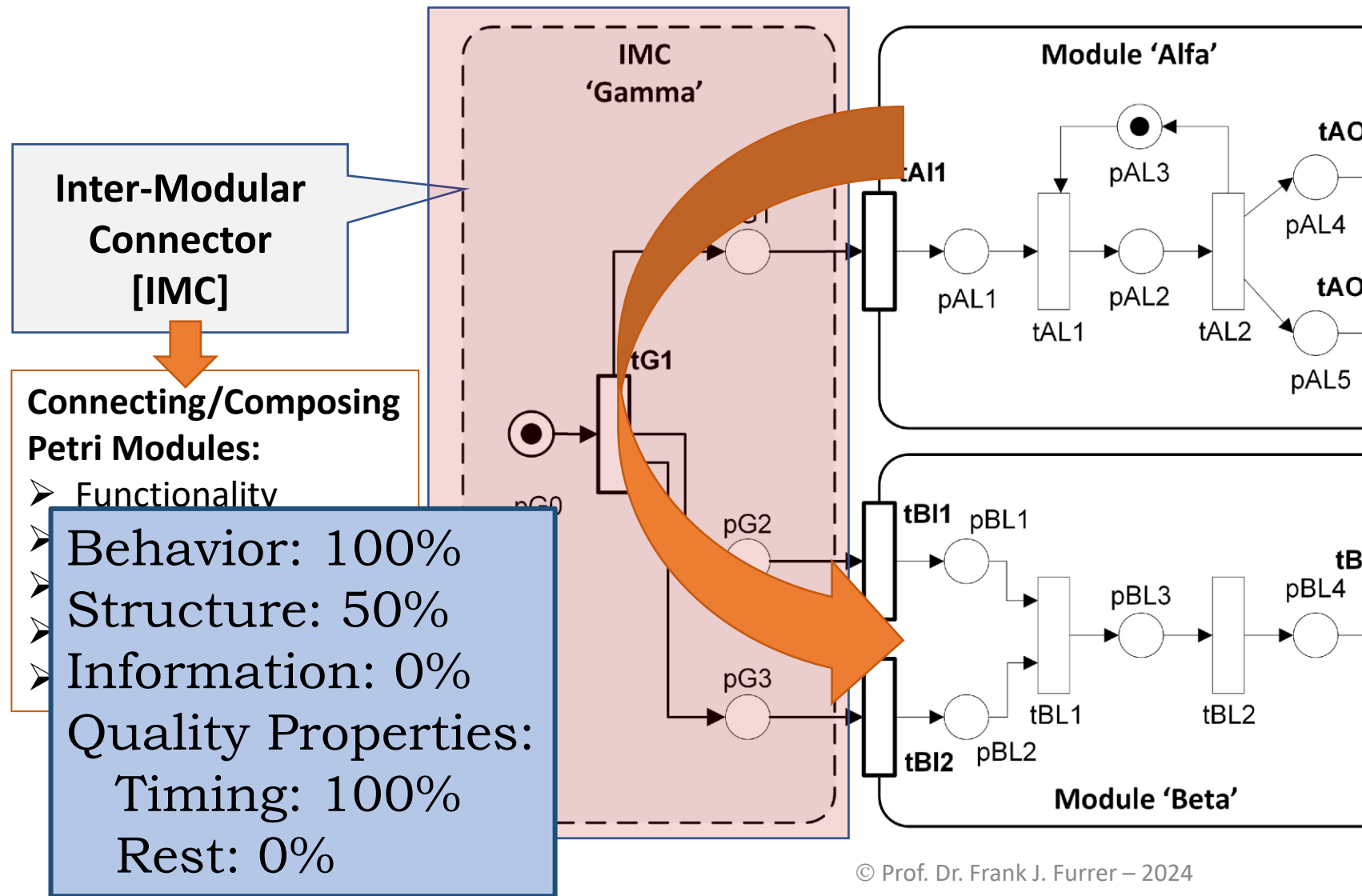


Petri Nets for Modeling of Large Discrete Systems

2021

Example: Modular Petri Nets

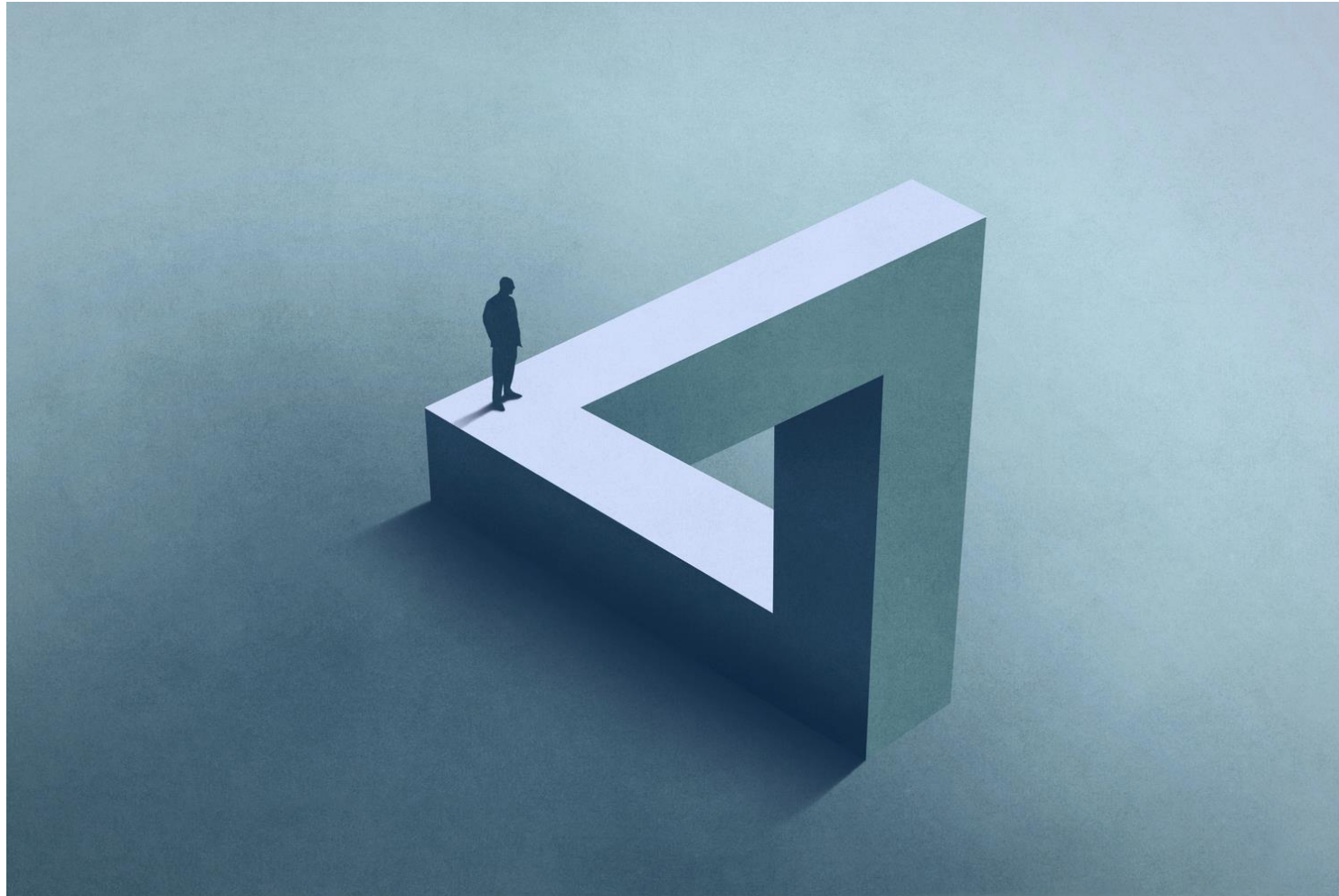
2 Inter-Modular Connector [Composition]



Prof. Dr. Frank J. Furrer

Software Development: **From Black Art to Engineering Science**

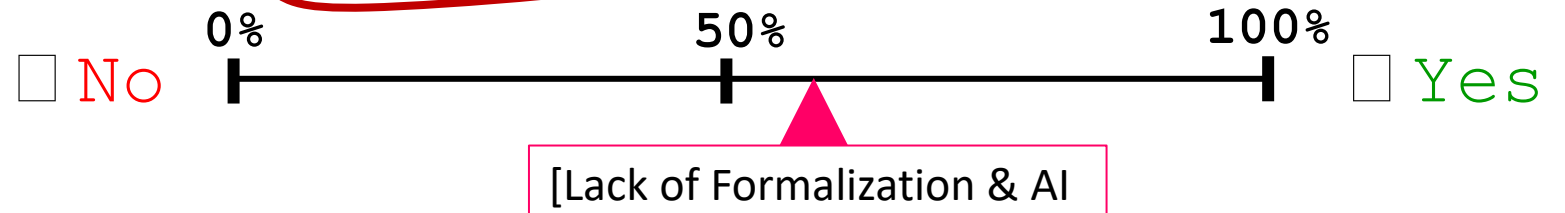
Today's State ?



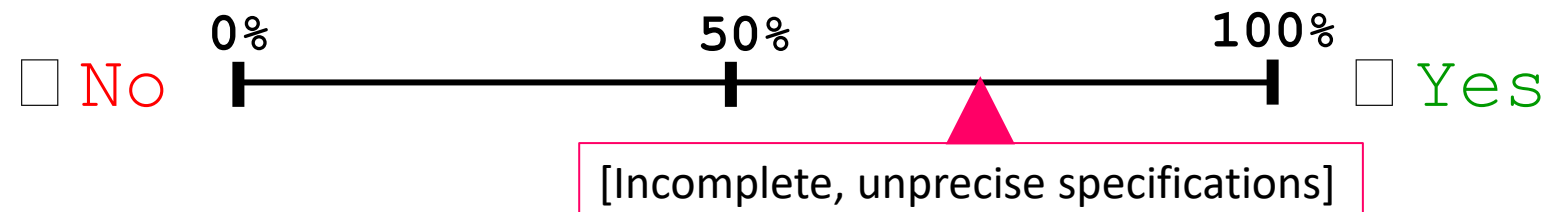
Where do we stand today?

Today's 5 Answers:

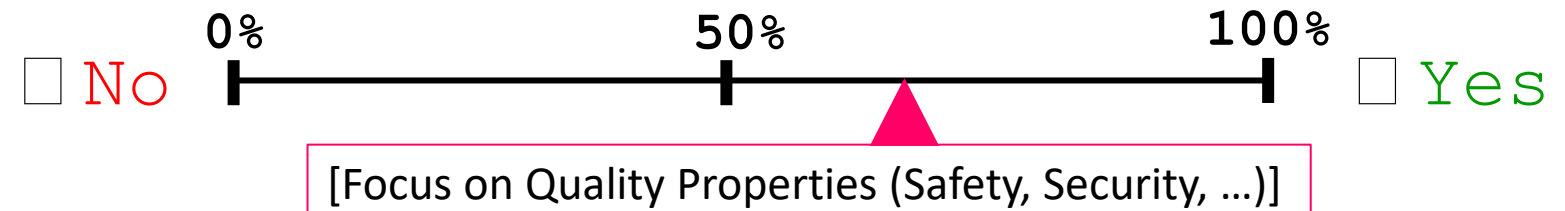
1) Is today's software development **already** an engineering science?



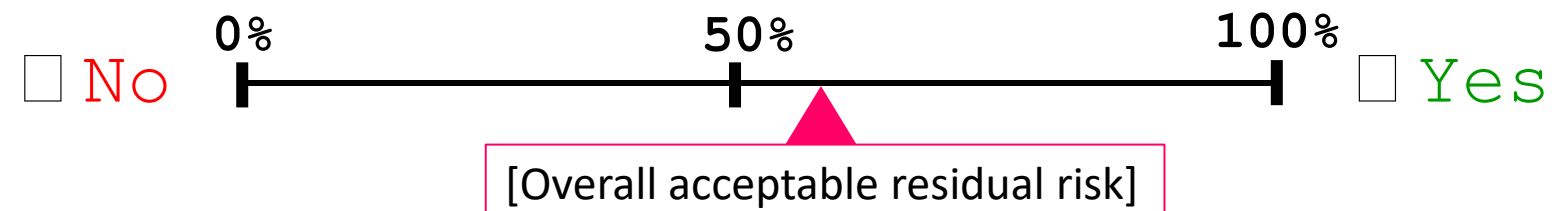
2) Does today's software development still have a component of **black art**?



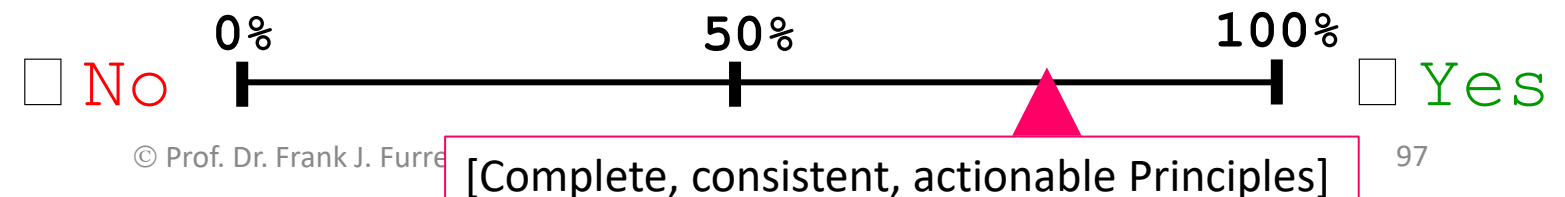
3) Is the **progress** for software development towards true engineering science sufficient?



4) Have we **reached** the state of engineering science?



5) Are the **mechanisms** to achieve the state of engineering science in place?



Topics

A pleasurable Promenade from 1848 to 2024

Principle-based Software Engineering



Software Knowledge

Continuous, accelerated
generation of software-knowledge

Time

2024

1848



Ada Lovelace
1st Program

Diagram for the computation by the Engine of the Numbers of Bernoulli. See Note G. (page 722 of seq.)

Number of Operations	Variables acted upon	Variables receiving results	Indication of change in the value of any Variable	Statement of Results	Data	Working Variables	Result Variables
1	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x$	$2x$	$2x$	$2x$	
2	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
3	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
4	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
5	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
6	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
7	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
8	$x_1 + x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
9	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
10	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
11	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
12	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
13	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
14	$x_1 + x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
15	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
16	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
17	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
18	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
19	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
20	$x_1 + x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
21	$x_1 - x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
22	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
23	$x_1 + x_2$	x_1	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		
24	$x_1 - x_2$	x_1	$x_1 = 2x - 1$	$2x - 1$	$2x - 1$		
25	$x_1 \times x_2$	x_1, x_2	$x_1 = 2x + 1$	$2x + 1$	$2x + 1$		

Have follow a repetition of Operations thirteen to twenty-three.

... < 100 Lines of Code

176 years



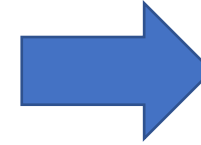
Global Software Market:
 2022: 589 Billion (Milliarden)US\$
 2030: 1'789 Billion US\$
+ Embedded Software
<https://www.precedenceresearch.com>

Prof. Dr. Frank J. Furrer

Software Development:
From Black Art to Engineering Science

System Principles

KEY QUESTION:
HOW CAN SOFTWARE
KNOWLEDGE BE
FORMALIZED,
COMMUNICATED,
TEACHED, ENFORCED,
AND AUDITED?

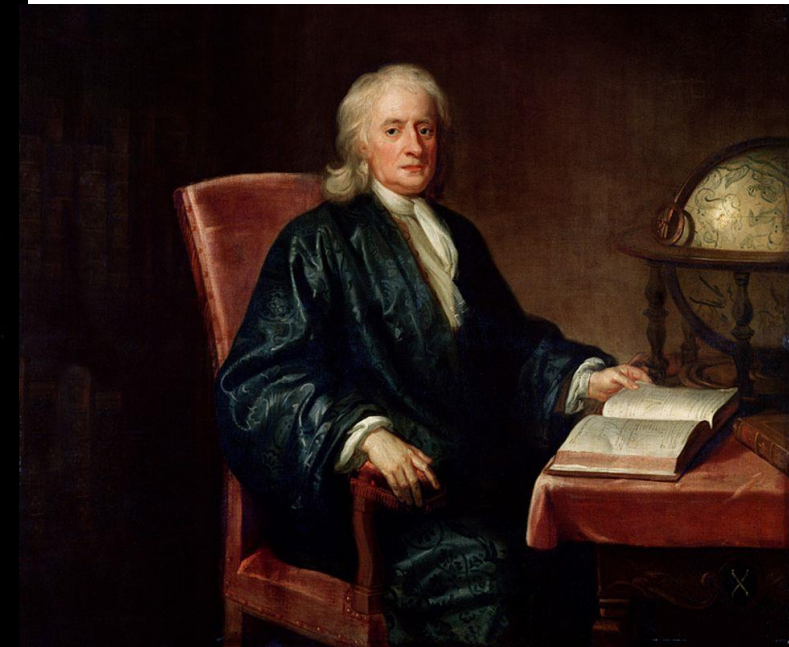
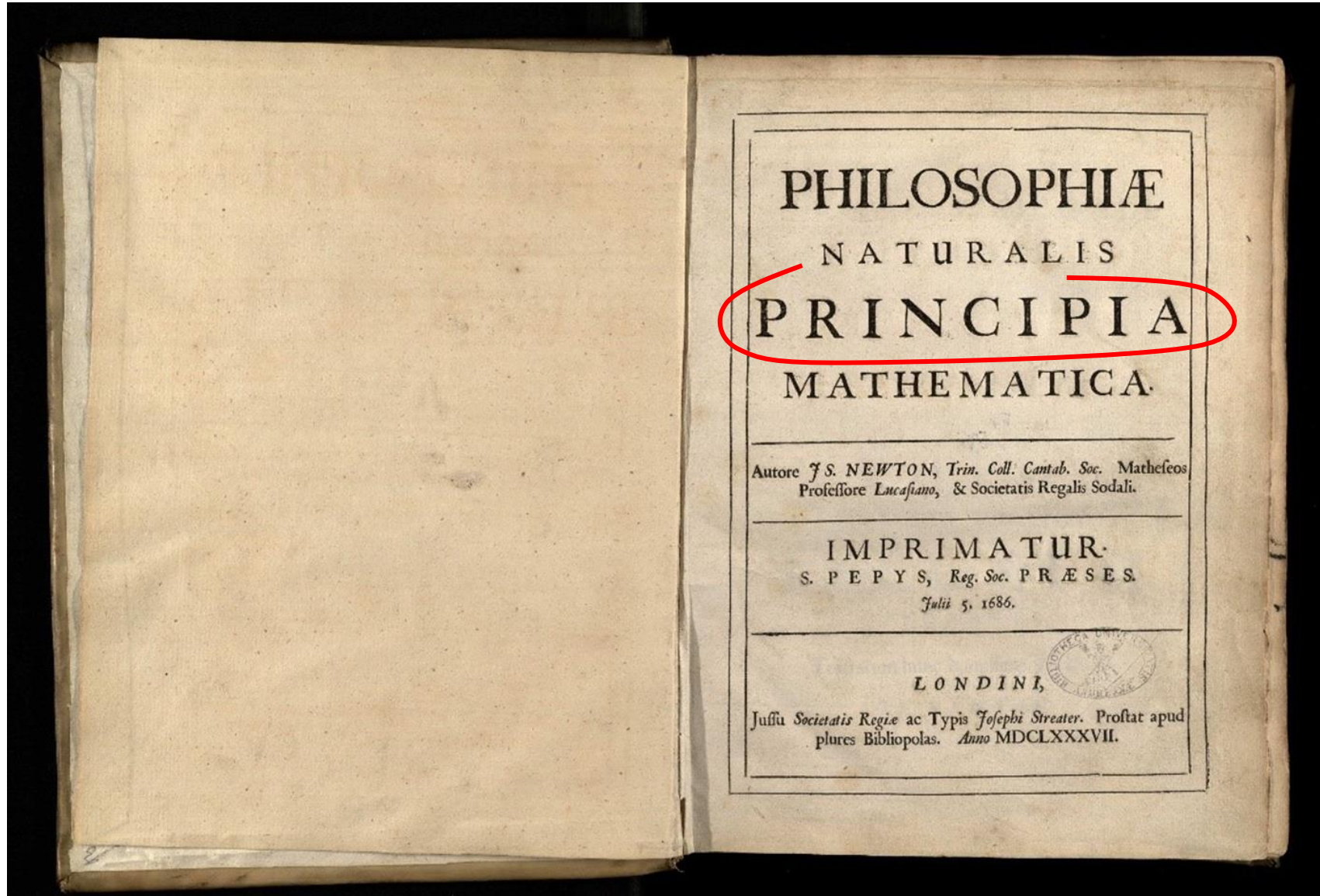


By
formulating
PRINCIPLES

Principles are the
knowledge treasure
of software development,
operation, and evolution



Every mature science and dependable engineering discipline
has a **proven set of principles**



Isaac Newton
1687

1972

Principles

Programming
Techniques

R. Morris
Editor

On the Criteria To Be Used in Decomposing Systems into Modules

D.L. Parnas
Carnegie-Mellon University

This paper discusses modularization as a mechanism for improving the flexibility and comprehensibility of a system while allowing the shortening of its development time. The effectiveness of a “modularization” is dependent upon the criteria used in dividing the system into modules. A system design problem is presented and

Introduction

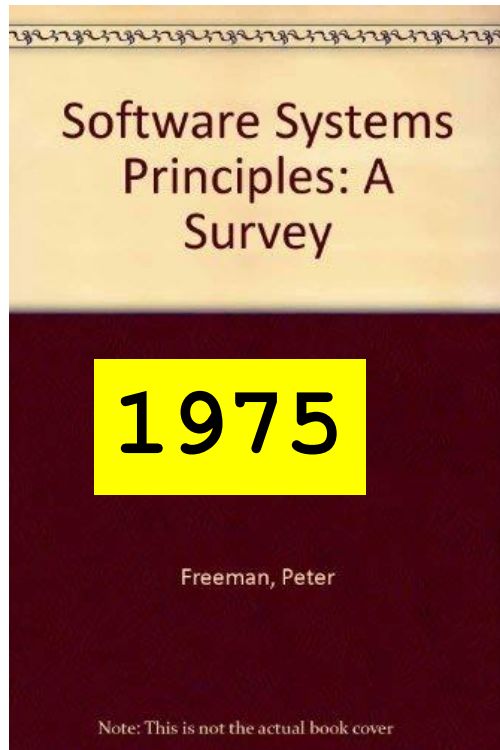
A lucid statement of the philosophy of modular programming can be found in a 1970 textbook on the design of system programs by Gouthier and Pont [1, ¶10.23], which we quote below:¹



David L. Parnas

* February 10, 1941 in Pittsburgh, USA

Communications of the ACM, Volume 15, Number 12, December 1972
Available at: <http://www.cs.umd.edu/class/spring2003/cmsc838p/Design/criteria.pdf>



Principles are insights based on scientific rules, laws, and proven know-how, that are generally accepted by domain experts.

They are **fundamental truths** that form the foundation for the development, operation, and evolution of engineering artifacts

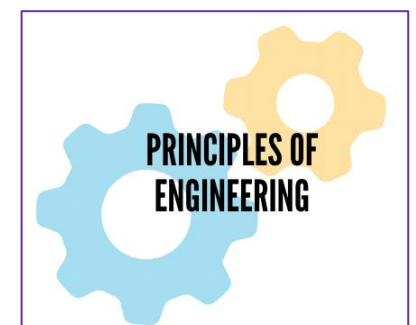
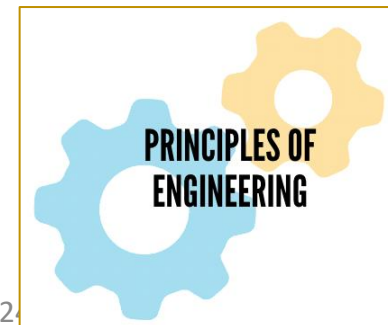
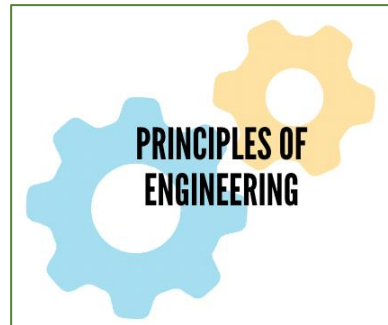
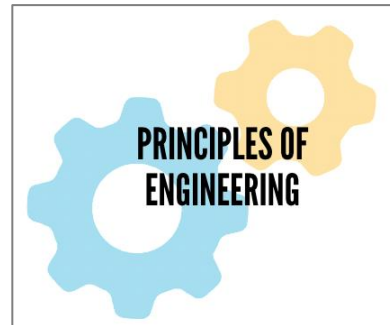
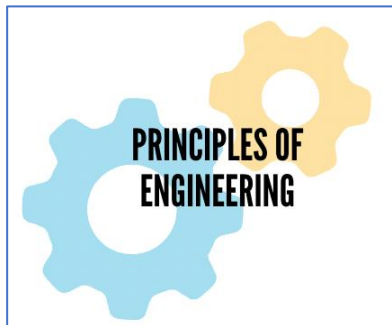
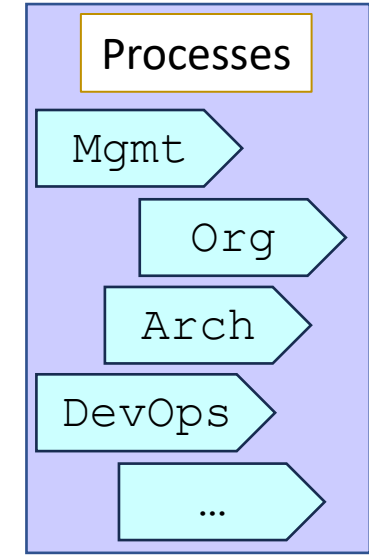
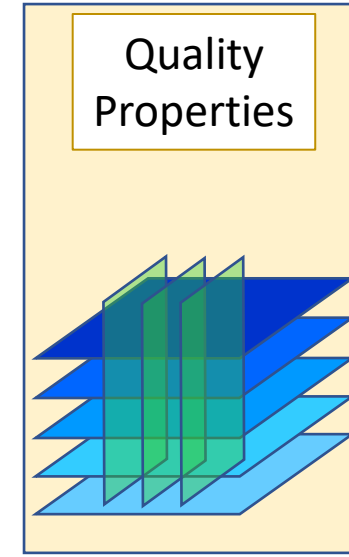
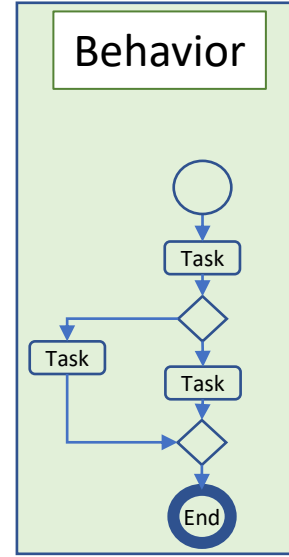
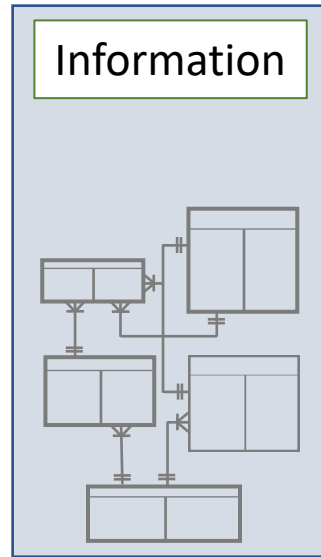
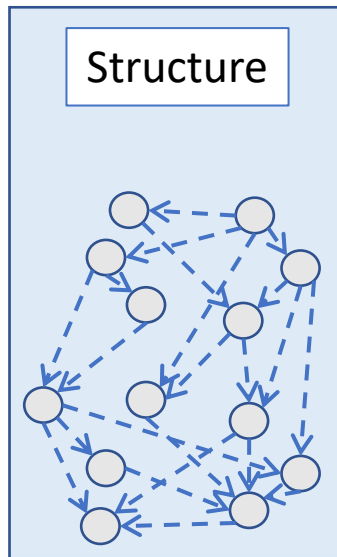
Today:





Architecture Principles:

Fundamental insights – formulated as *enforcable rules* – how a good, future-proof software-system should be built [$\Leftarrow$ «Eternal Truths»]



System Architecture Principles and their Application:

⇒ My main Work as a System-Architect

2019

Stephan Murer
Bruno Bonati
Frank J. Furrer

Managed Evolution

A Strategy for
Very Large
Information Systems

 Springer

2011

Reprinted 2014

Frank J. Furrer

Future-Proof Software-Systems

A Sustainable Evolution Strategy

Recommended
in Germany

 Springer Vieweg

2022

Frank J. Furrer

Safety and Security of Cyber-Physical Systems

Engineering dependable Software using
Principle-based Development

Recommended
in Germany

 Springer Vieweg

Principle Example 1: **Management**

Principle 14-1: IT-System as Investment

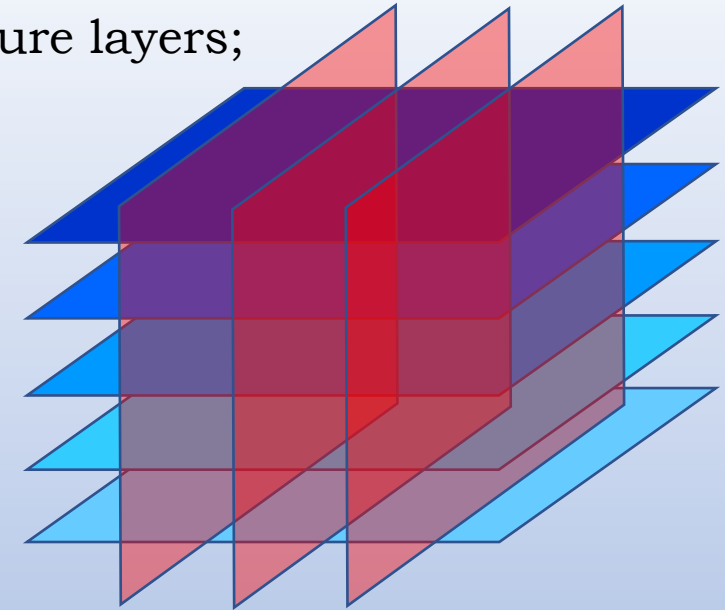
- 1) Foster the point of view that the IT-system is a highly **valuable asset** with a high **investment value** on all levels of the organization;
- 2) Push the recognition that the IT-system must be maintained and evolved with **great care** and deep responsibility;
- 3) Fund and execute periodic, well-justified and well-planned **re-engineering, re-architecting or refactoring programs** under the direction of the IT chief-architect.



Principle Example 2: **Architecture Layer Isolation**

Principle 15-1: Architecture Layer Isolation

- 1) **Partition** your system into horizontal and vertical functional architecture layers;
- 2) Horizontal architecture layers:
 - Business Architecture,
 - Application Architecture,
 - Information Architecture,
 - Integration Architecture,
 - Technical Architecture;
- 3) Vertical architecture layers:
 - Quality Properties architecture layers [Safety, Security, ...];
- 4) Assign the complete functionality and data/information of the IT-system to the **proper architecture layer**;
- 5) Always use industry-standardized, **technology-independent**, and product-independent mechanisms for transfer of data and control, and for access to functionality and information, between layers;
- 6) **Never** implement functionality from vertical layers in the horizontal layers (especially no technical functionality in the applications).



Principle Example 3: **Conceptual Integrity**

Principle 15-4: Conceptual Integrity

- 1) All stakeholders must have the **same, precise**, well documented, and unambiguous understanding of all concepts – both physical and virtual – used in the IT-system;
- 2) All stakeholders must share a common, well-defined **terminology**;
- 3) All stakeholders must base their work on an adequate, sound set of valid models, specifically recommended:
 - A domain model
 - A business object model
 - A structural model;
- 4) Use an **architecture-centric** development process which encourages and enforces conceptual integrity in all projects;
 - 1) Install **strong governance** for architectural decisions;
 - 2) When using concepts from other organizations, their meaning must be clearly understood – in some cases a **transformation** may be necessary;
 - 3) Use adequate methods and mechanisms to assure **temporal integrity** in the distributed systems;
 - 4) Never allow **hidden assumptions** in any of the development artifacts.



Conceptual integrity is the most important consideration in system design.

— Fred Brooks —

AZ QUOTES

Principle Example 4: **Software Integrity**

Principle 12-6: Software Integrity

Code signing: Protect the integrity of all software and firmware artifacts by a digitally signed hash (applied by the creator/developer of the soft-/firmware using his private key);

Check the integrity and intactness of all software and firmware artifacts **during boot/start-up** (using the public key of the developer);

Protect the integrity of all configuration and information artifacts by a **digitally signed hash** (applied by the developer of the soft-/firmware using his private key);

Check the integrity of all software and firmware artifacts during boot/start-up (using the public key of the developer);

Check the **consistency** (= match of the version numbers of all software, firmware, configuration files, etc.) of all artifacts during boot/start-up;

Implement correct error-handling in case of detected integrity faults or configuration mismatches. In such a case, never start up the system!

At all times, keep all related software artifacts, such as source code, models, configuration files, and documentation synchronized. Use round-trip engineering (RTE) development tools that support RTE;

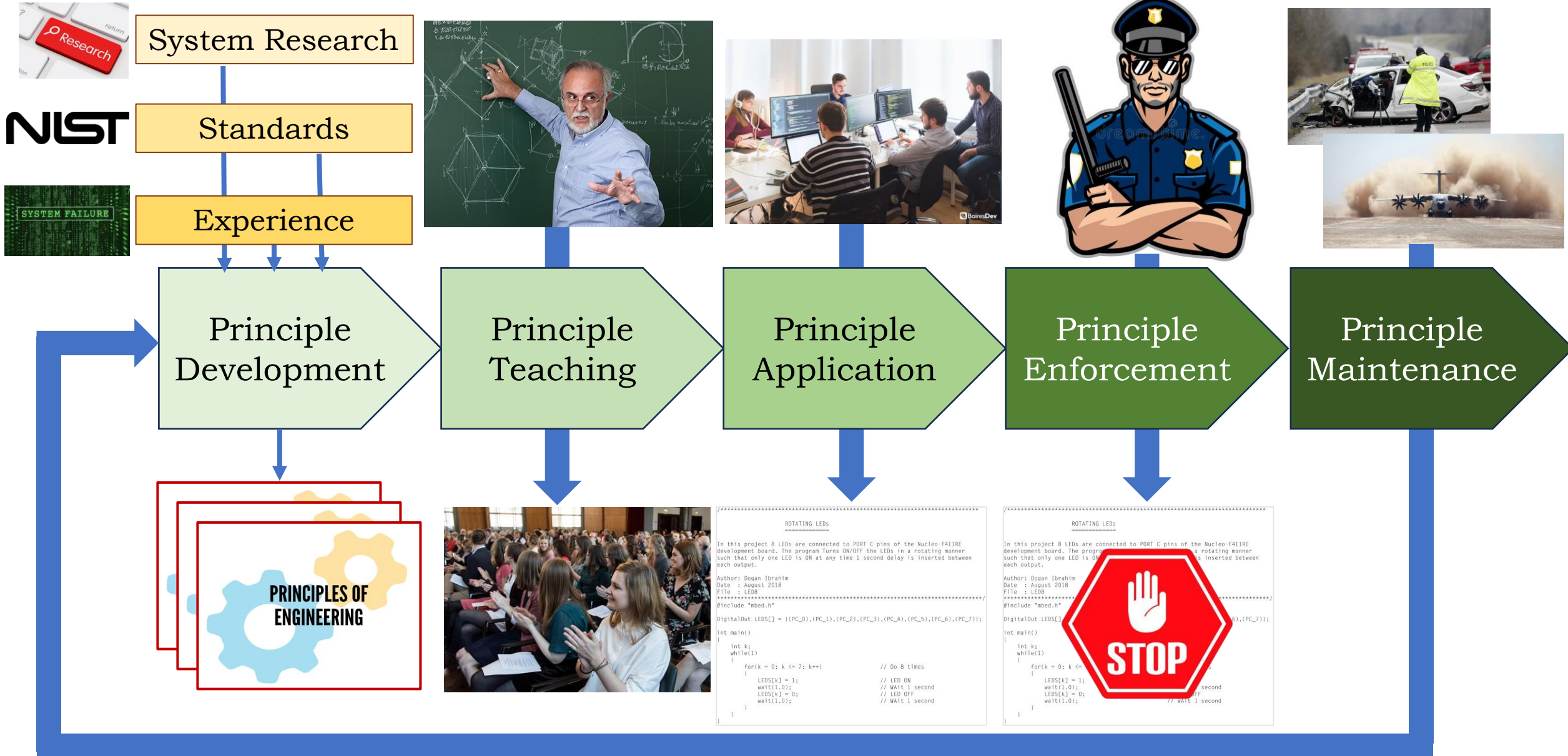
If the risk analysis shows a probability for malfeasant control flow alteration, then use control flow integrity techniques;

Define and consistently apply an unequivocal and comprehensive artifact numbering/versioning scheme and use it consistently for all work products and for thorough archiving. Use an industry-standard version control system;



<https://www.bairesdev.com/blog/how-to-manage-a-software-development-team/>
<https://slate.com/human-interest>

<https://www.dreamstime.com/illustration/police-officer.html>





Thank you for your Attention

Questions?



Discussion?

Software ist unendlich

Eine Reise durch die Evolution, Ethik und
Allgegenwärtigkeit der digitalen Werkzeuge in
unserer Gesellschaft.

My final words:

THANK YOU !

- ✓ To the TUD
- ✓ To the Faculty
- ✓ To my Students

It was one of the best
times in my life

2023

Karl-Heinz Haas



Lecture downloadable (pdf file) from:

[https://st.inf.tu-dresden.de/teaching/Prof FJ Furrer/](https://st.inf.tu-dresden.de/teaching/Prof_FJ_Furrer/)